



The Leader in Community Bank Mergers and Acquisitions

Your Bank's Worth Today and Tomorrow

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Managing Director – Sheshunoff & Co. Investment Banking

Acquire or Be Acquired Conference January 2013

Bank Value:

What Factors are Driving Bank Values in This Market?

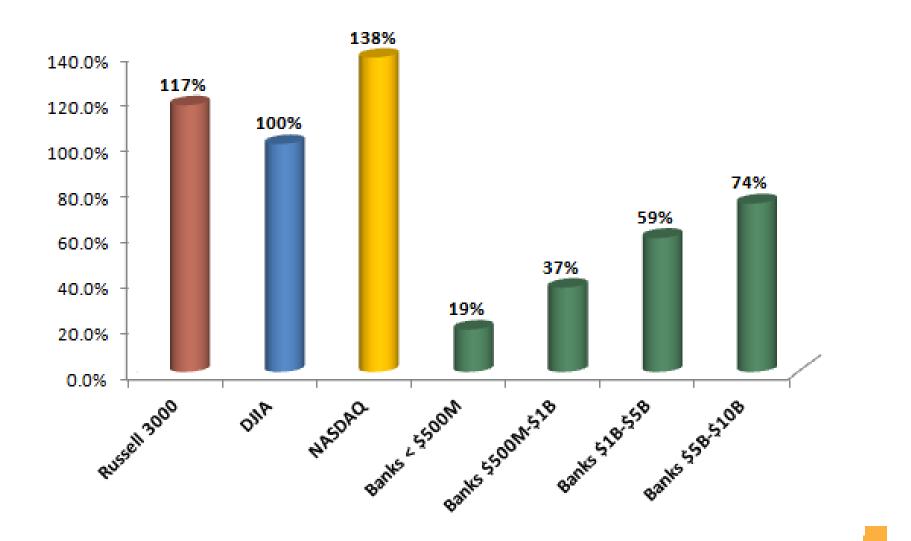


Index Returns 2007 through 2012



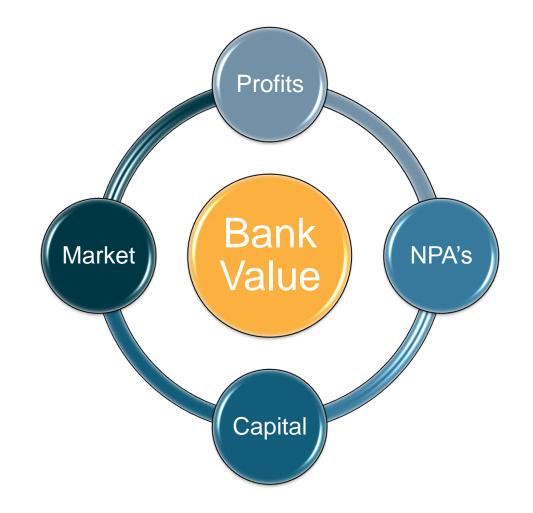


Index Performance from Market Low (March 2009)





Many Factors Determine Value



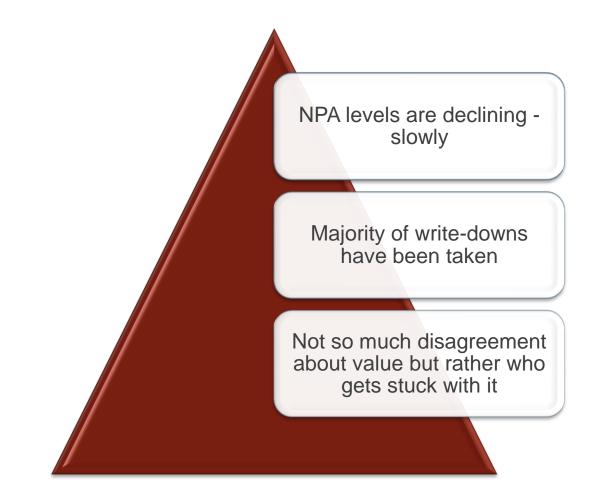


Where is Bank Profitability Heading?



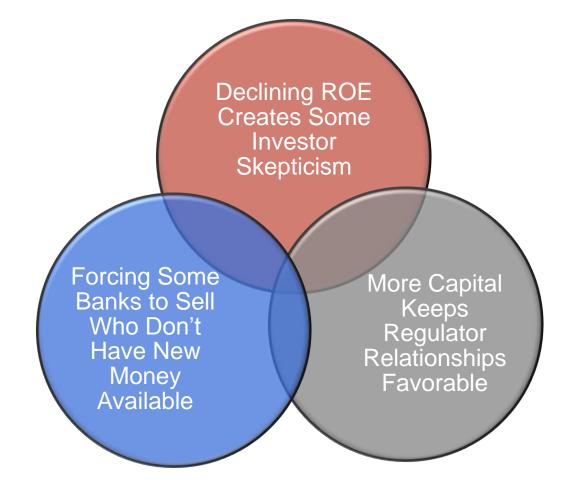


How Much a Factor is Asset Quality?





How are Capital Requirements Factoring In?





Market Factors Driving Consolidation and Value



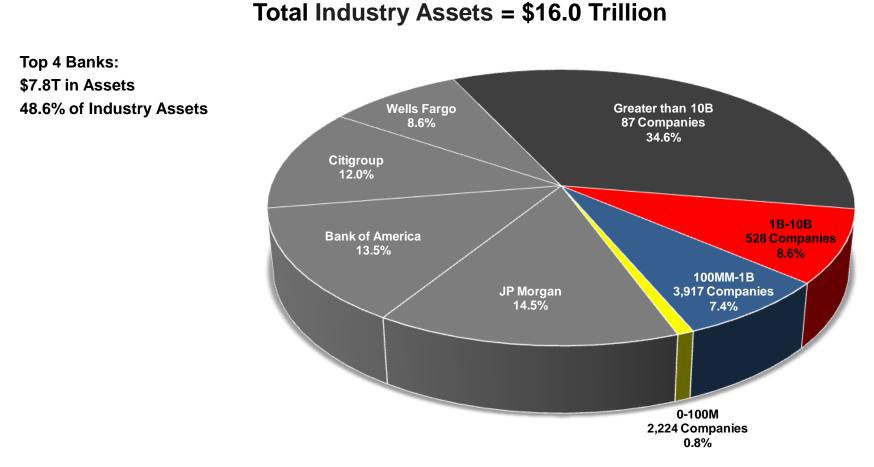


Industry Update:

How has the financial crisis impacted community banks?



Asset Distribution Among Banks and Thrifts

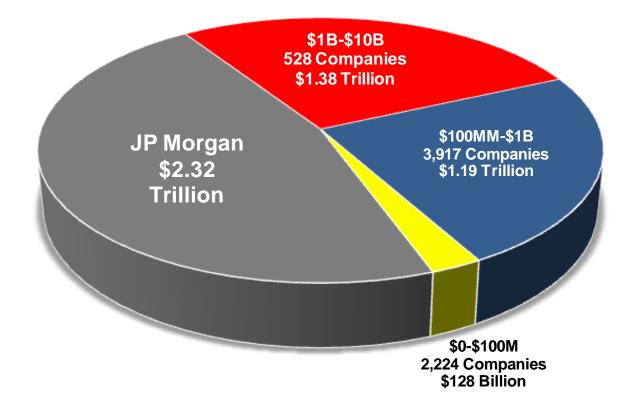


September 30, 2012 Data Consolidated by HC

Excludes any bank larger than \$1 billion in assets with a deposits to assets ratio of less than 10%



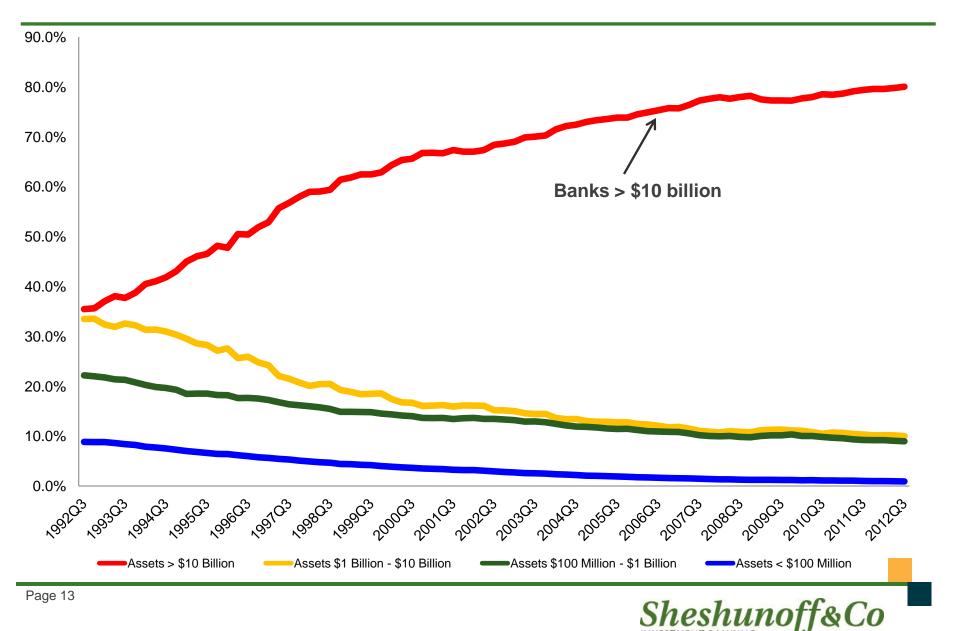
All Banks Smaller than \$10B vs. JP Morgan

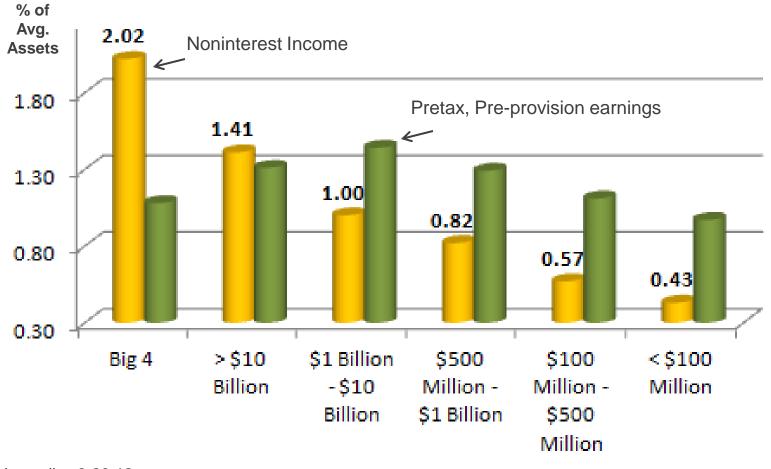


September 30, 2012 Data Consolidated by HC Excludes any bank larger than \$1 billion in assets with a deposits to assets ratio of less than 10%



Share of Industry Assets – Change over 20 years

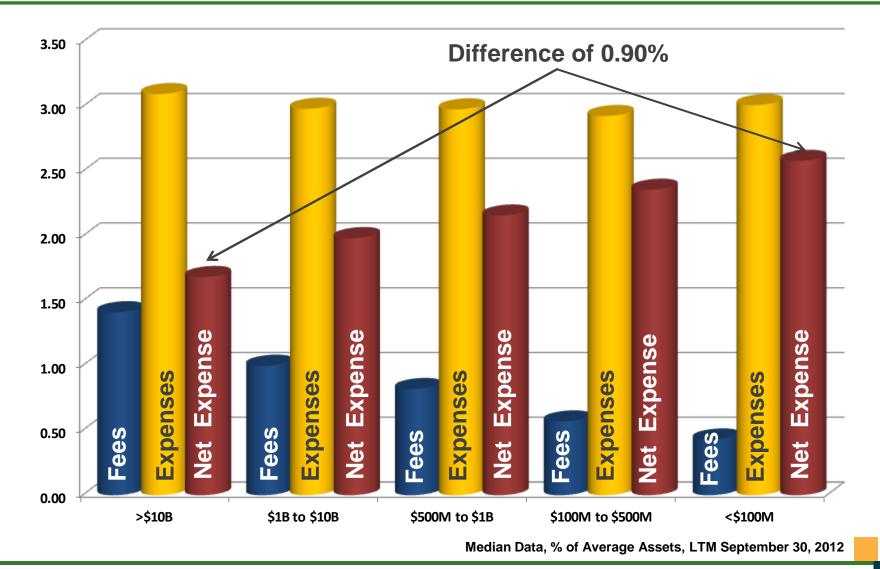




12 months ending 9-30-12

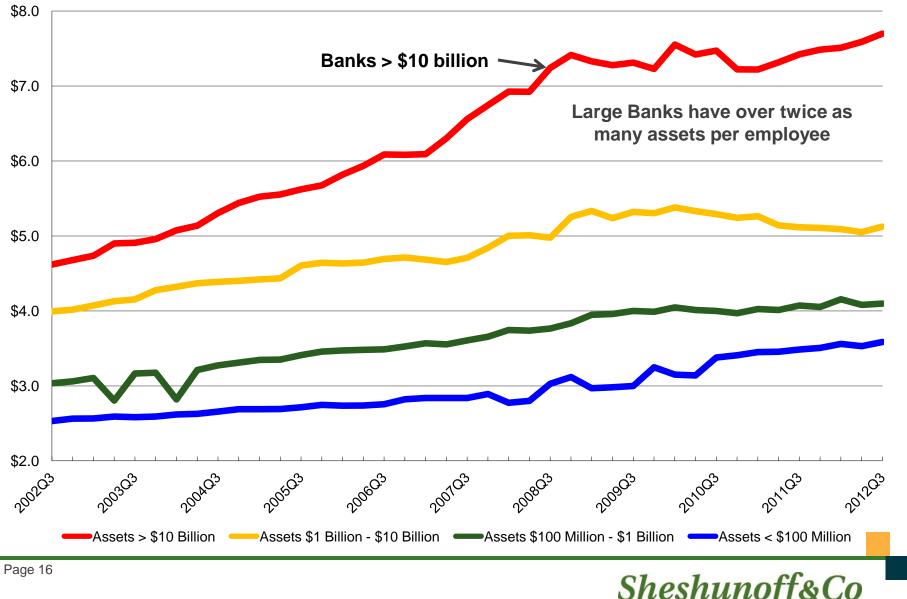


Net Noninterest Expense by Size LTM 9/30/2012



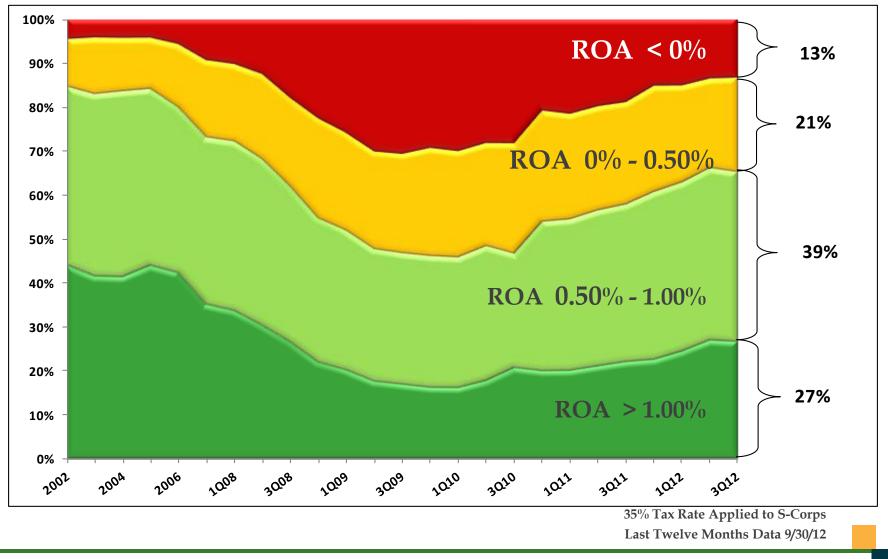
Sheshunoff&Co

Average Total Assets per Employee (\$ Millions)



Bank and Thrift ROAs

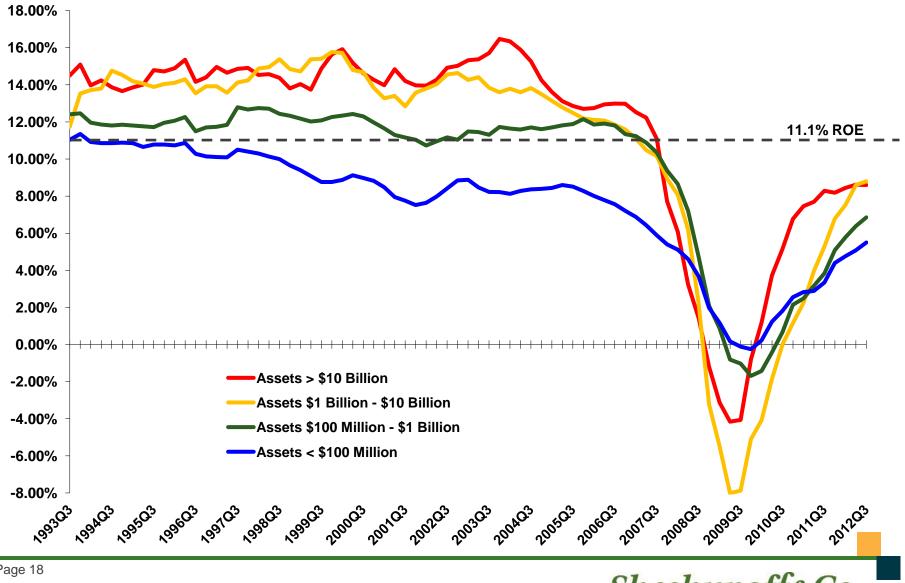
% of the industry by bank





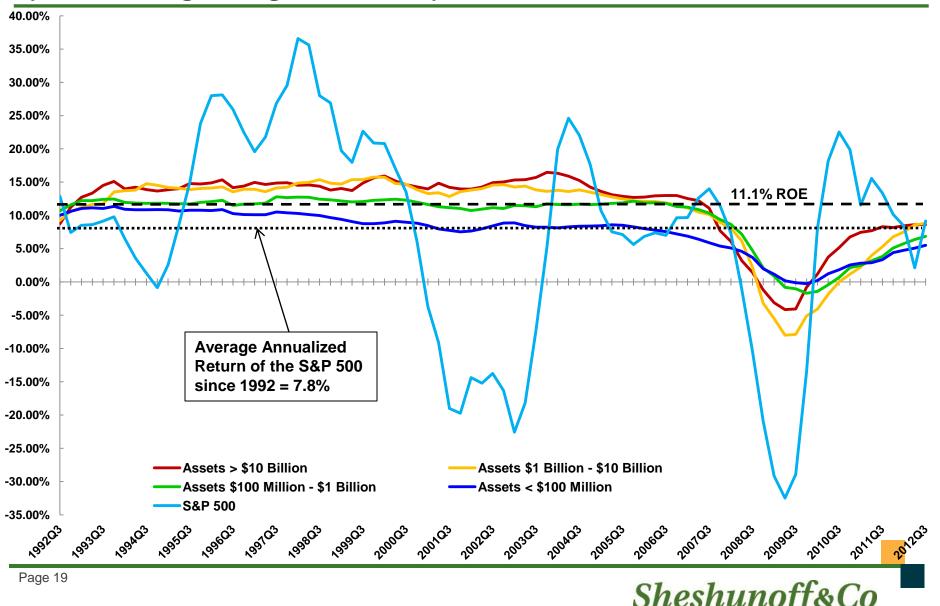
Bank and Thrift Return on Equity

(4 Qtr moving average since 1992)

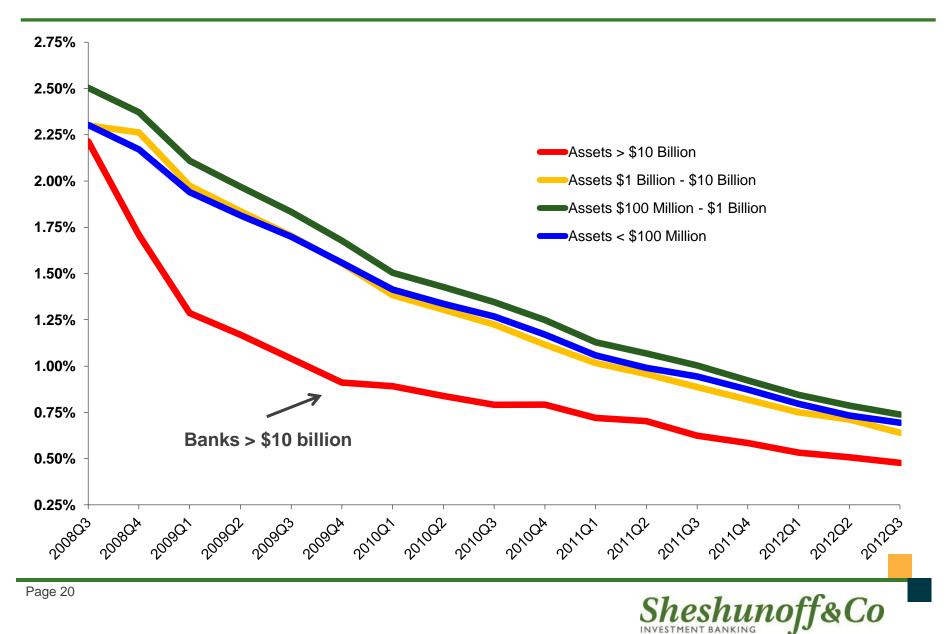


Bank and Thrift ROE vs S&P 500 Annual Return

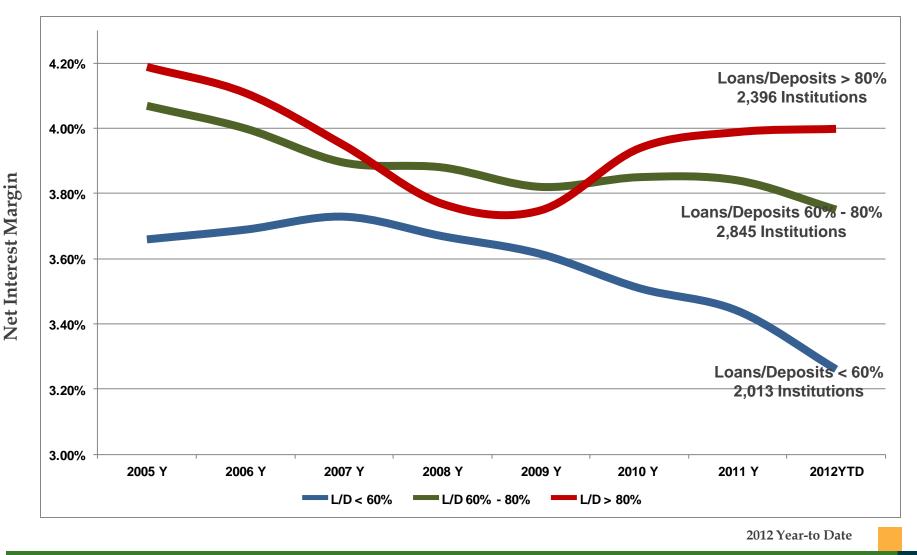
(4 Qtr moving average since 1992)



Average Cost of Funding Earning Assets

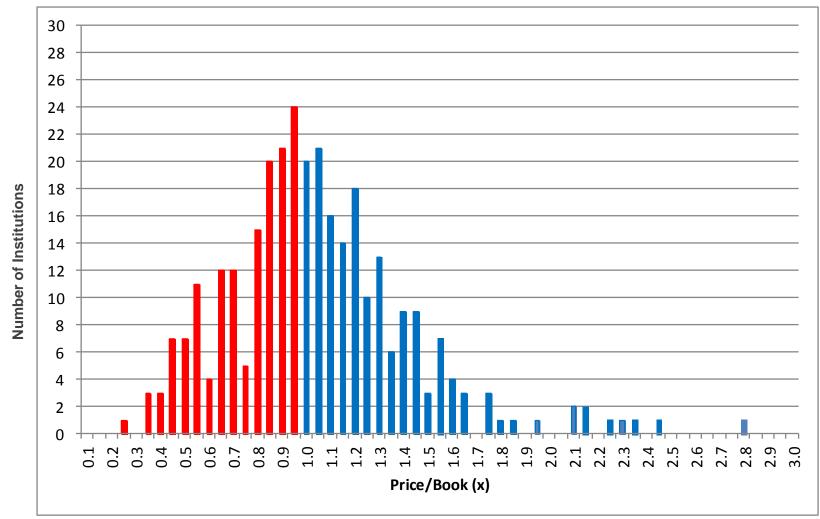


Loan to Deposits Impact on Net Interest Margin





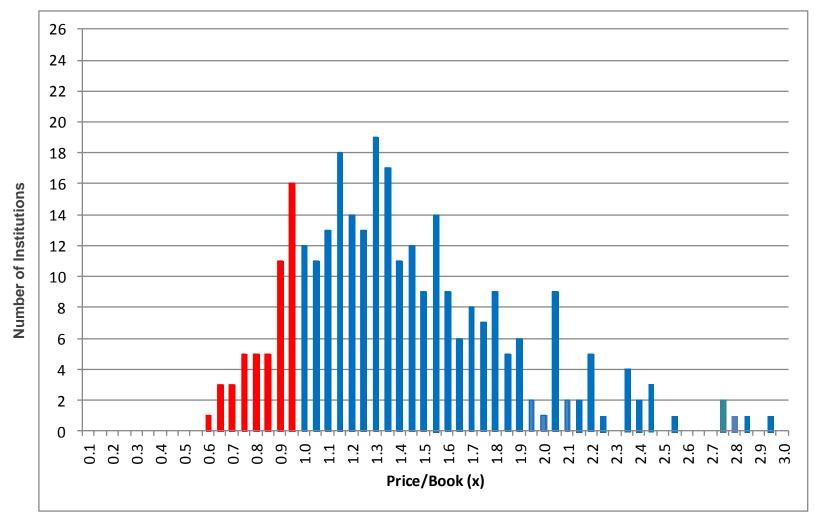
Publicly Traded Price Distribution - 2012



Financial Data as of September 30, 2012, Stock Prices as of December 31, 2012, Intervals of 0.05x;



Publicly Traded Price Distribution - 2007



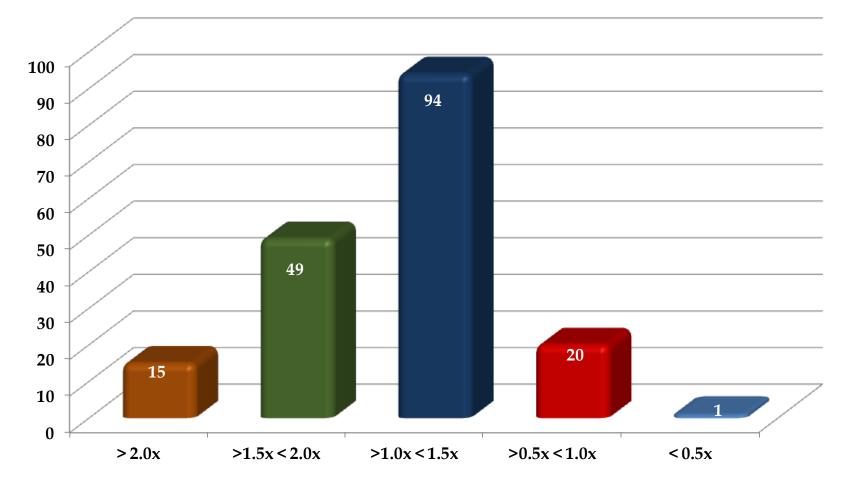
Using the same institutions as at year-end 2012, Stock Prices as of December 31, 2007, Intervals of 0.05x;



Publicly Traded Banks and Thrifts

Greater than \$2 Billion in Assets

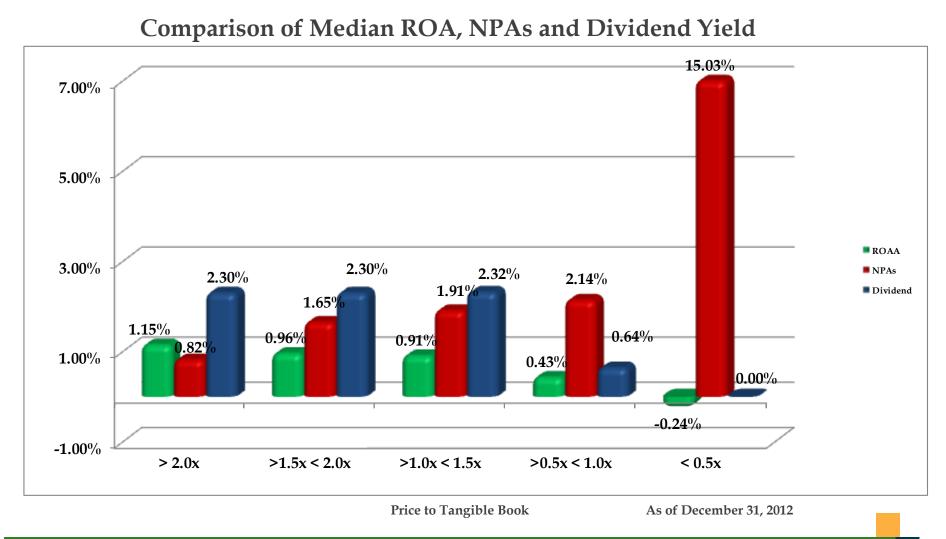
Price to Tangible Book as of December 31, 2012





Publicly Traded Banks and Thrifts

Greater than \$2 Billion in Assets



Sheshuno

&Co

Publicly Traded Banks and Thrifts > \$2 Billion

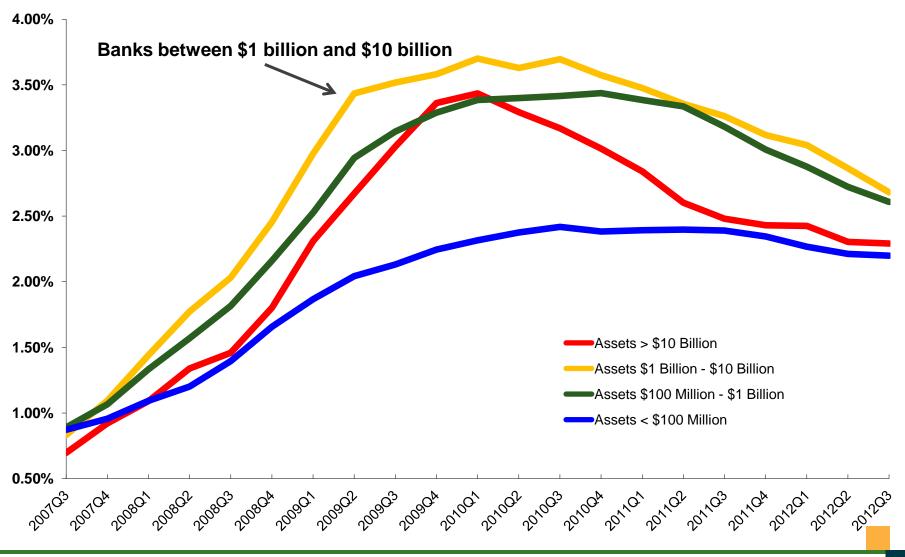
Price-to-Tangible Book Locations



As of December 31, 2012



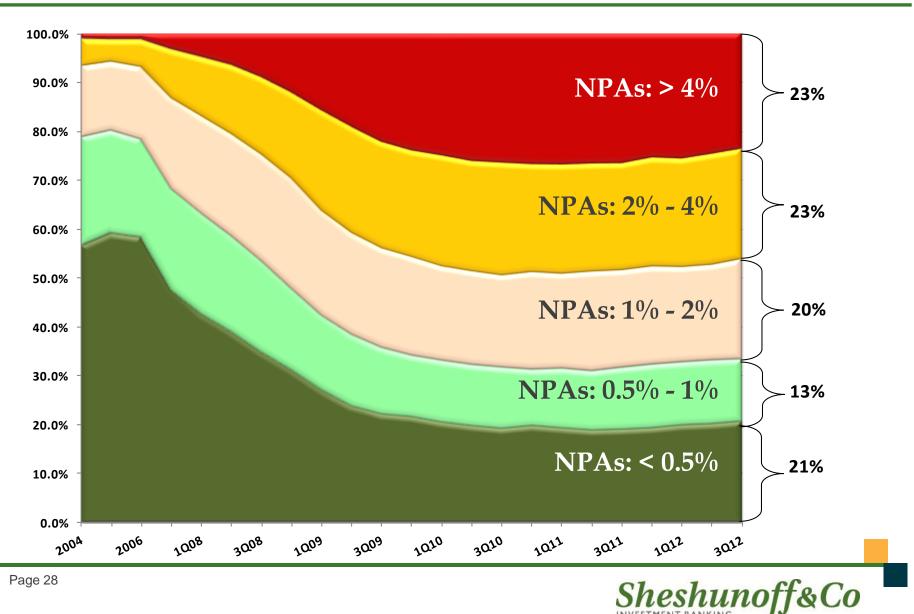
NPAs + OREO as a % of Total Assets





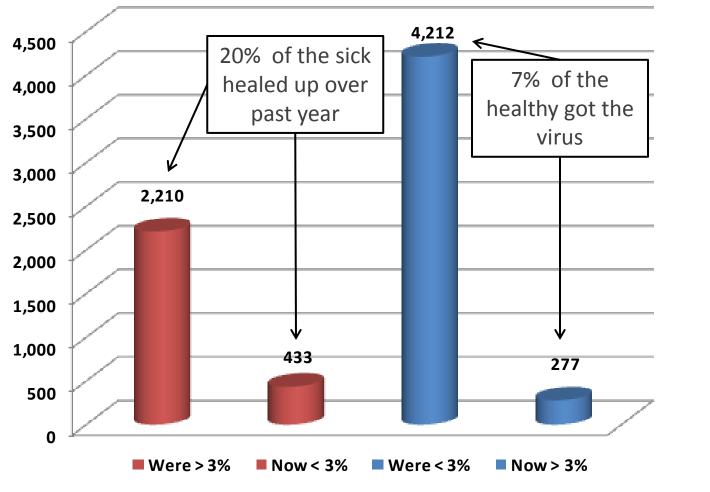
Non-Performing Assets / Assets

% of the industry by bank and thrift – September 30, 2012



Non-Performing Assets – One Year Trend

Third Quarter 2011 to Third Quarter 2012

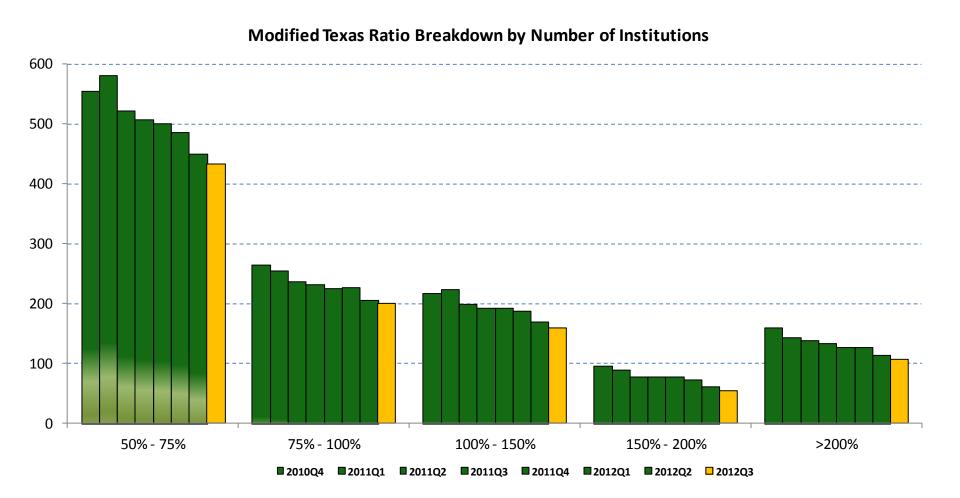


September 30, 2012 Data



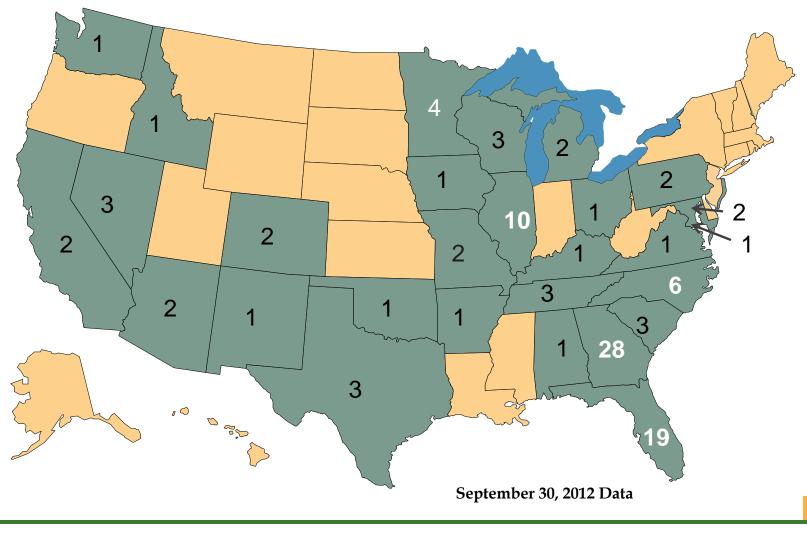
Modified Texas Ratio

Quarterly Trend





Institutions with Modified Texas Ratio Above 200%

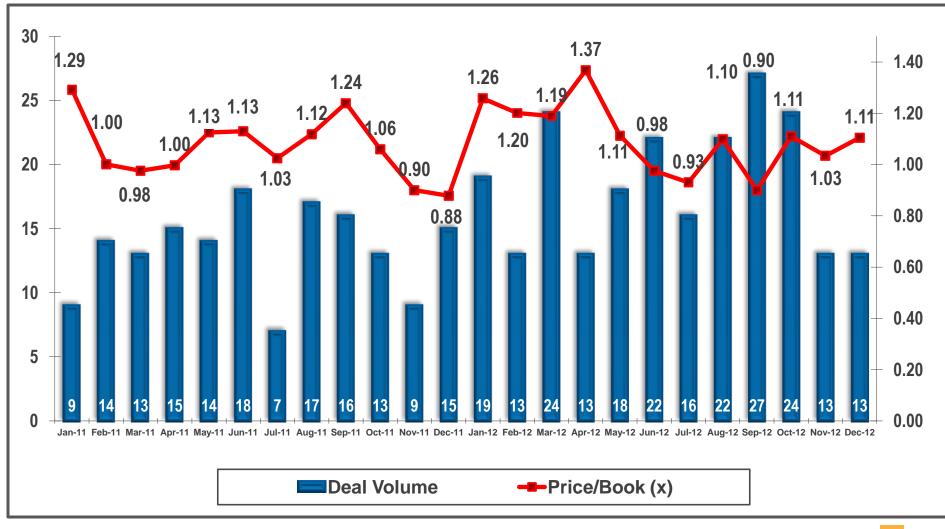


M&A Update:

What trends are developing?



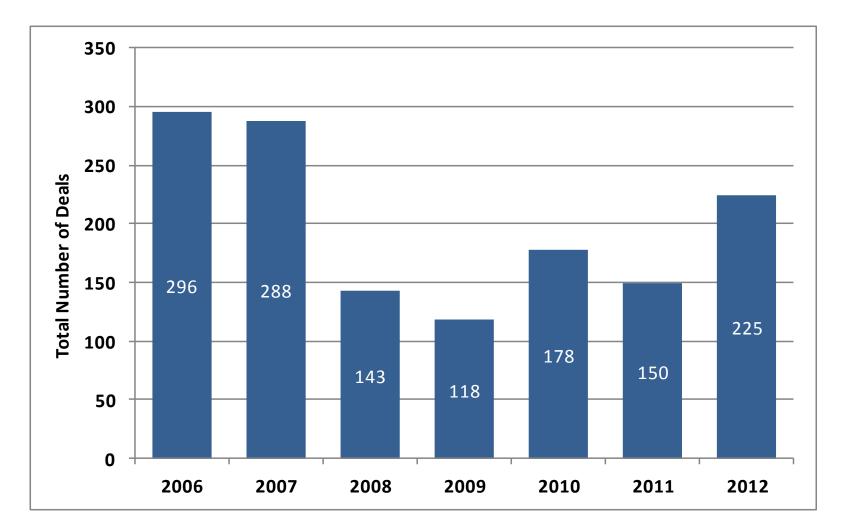
National Bank and Thrift Acquisition Pricing Deal Volume & Price / Book



Data as of December 31, 2012



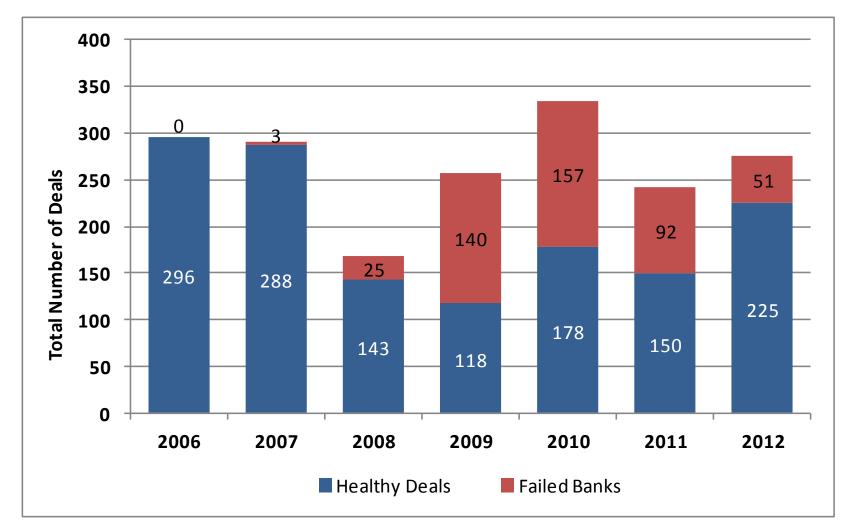
Healthy (Non-FDIC) Bank & Thrift Transactions



Data as of December 31, 2012



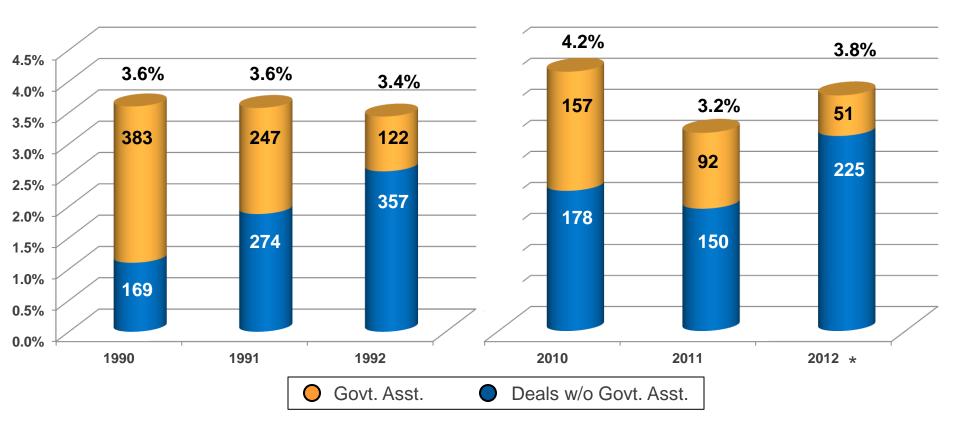
Healthy Versus Failed Bank Transactions



Data as of December 31, 2012



Number of Deals as a % of FDIC Institutions

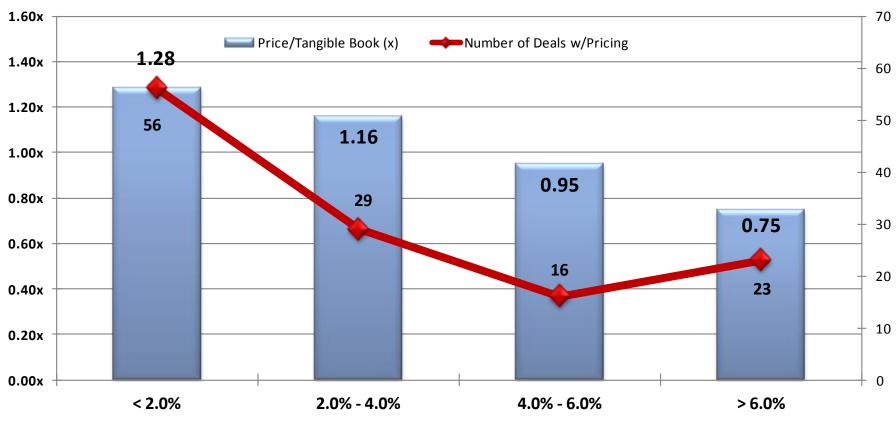


* Number of institutions as of 9/30/2012, Number of deals as of 12/31/2012



Price to Tangible Book by Asset Quality

Bank & Thrift Transactions Since January 1, 2012

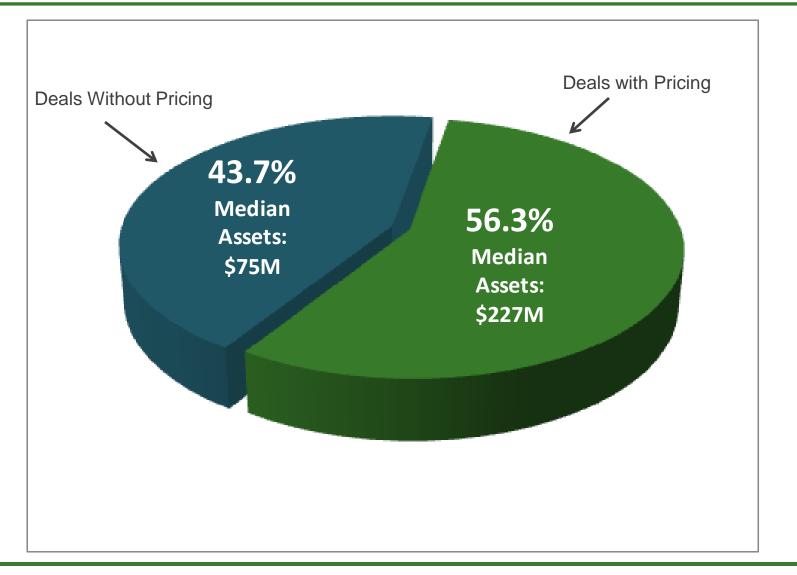


NPAs/Assets (%)

Data as of December 31, 2012

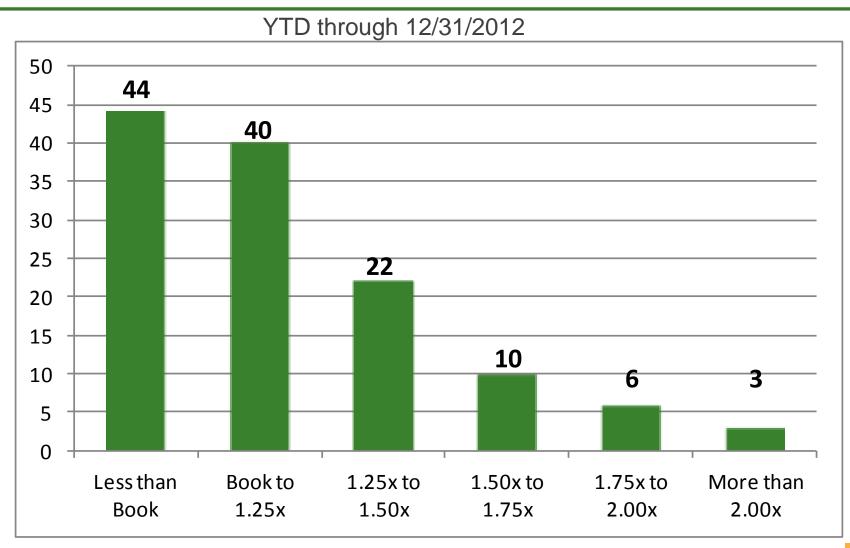


2012 Bank & Thrift Deal Pricing





2012 Bank & Thrift Deal Count by Pricing



Price to Book Value



Buyers Need Earnings

- Fee income in decline
- Shareholder and market expectations

Little Organic Growth

 Opening new locations is less attractive in a slow economy

Loan Growth

 Targets in good loan markets fix two problems:

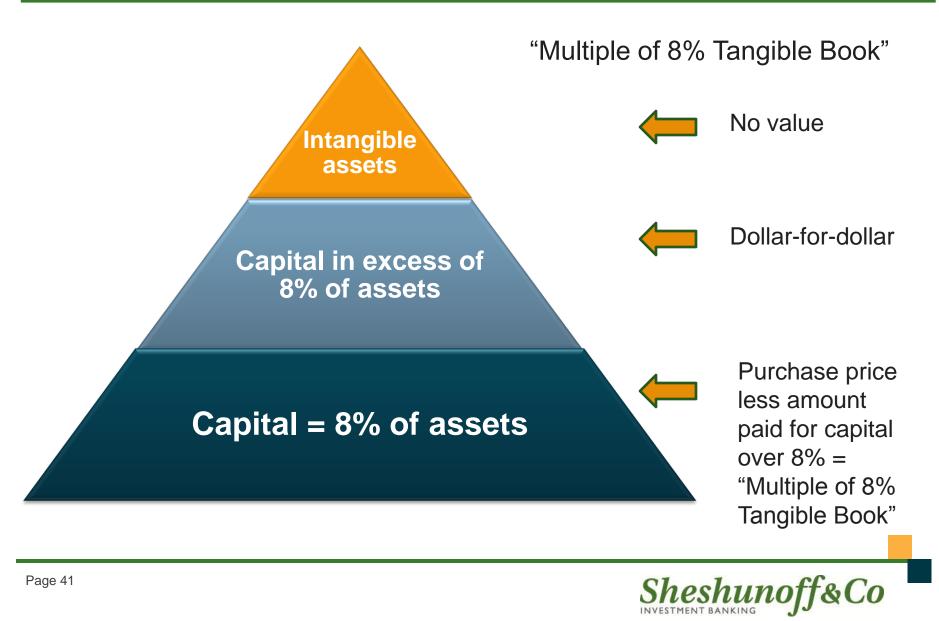
 a) current
 earnings
 b) future
 earnings

Shifting Opinions

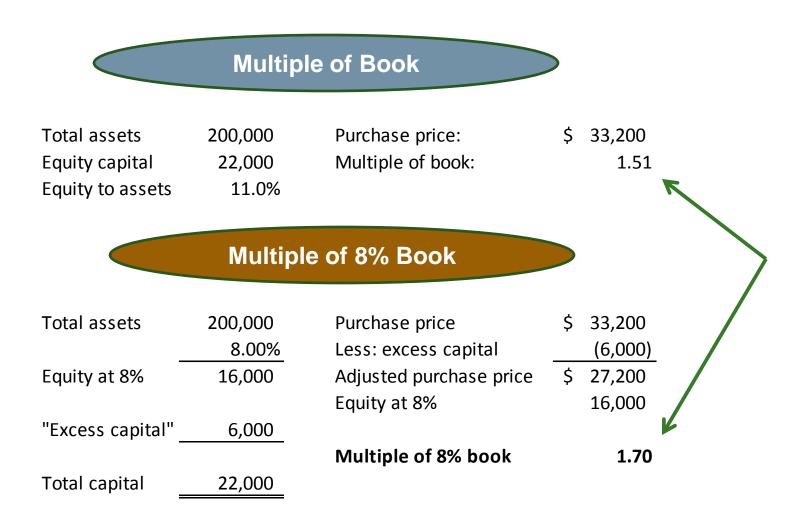
 Many buyers are shifting their focus from bargain hunting to value creation



How are Prices for Banks Reported?



Multiple of 8% Book - Example





Sample Pricing Page in Your Report

		Pricing Levels and Resulting Multiples				
	Consolidated Data as of 9/30/12	Discounted Cash Flow Value	Estimated Range in Today's Environment		Banks/Thrifts NPAs < 2%	Banks/Thrifts NPAs 2% - 4%
Sample Bank	(\$000's)	\$87,000	\$87,000	\$94,000	Medians	Medians
Book Value	\$68,025	1.28x	1.28x	1.38x	1.25x	1.14x
Tangible Book Value	\$68,025	1.28x	1.28x	1.38x	1.28x	1.16x
Tangible Book Value of 8%	\$52,308	1.36x	1.36x	1.50x	1.34x	1. <mark>1</mark> 6x
LTM Company Earnings	\$6,872	12.7x	12.7x	13.7x	18.4x	20.0x
Assets	\$653,856	13.3%	13.3%	14.4%	13.9%	11.3%
Deposits	\$591,076	14.7%	14.7%	15.9%	17.2%	13.7%
Premium on Total Deposits	NM	3.2%	3.2%	4.4%	3.4%	1.6%
Tangible Common Equity/ Tangible Assets ROAA NPAs/ Total Assets Avg DDA/ Total Deposits Brokered Deposits/ Total Deposits	10.40% 1.06% 2.96% 19.5% 0.0%				9.00% 0.68% 0.91%	9.62% 0.37% 2.96%

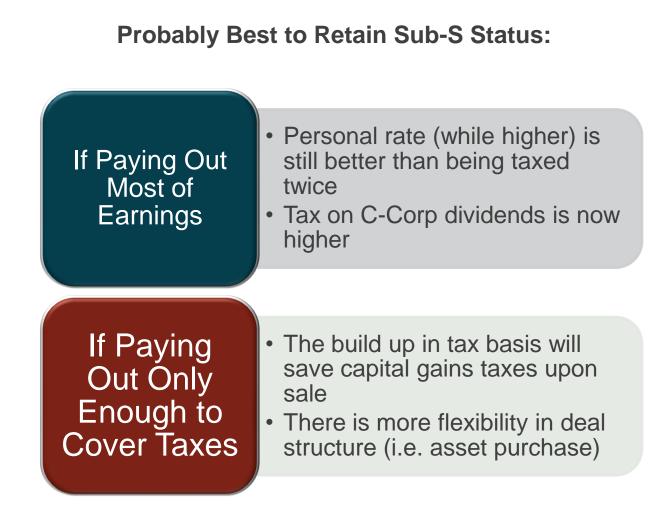


New Trend - Using Private Stock as Deal Currency ?





What Should Sub-S Banks Do?





Negotiating Suggestions

Pricing the Deal

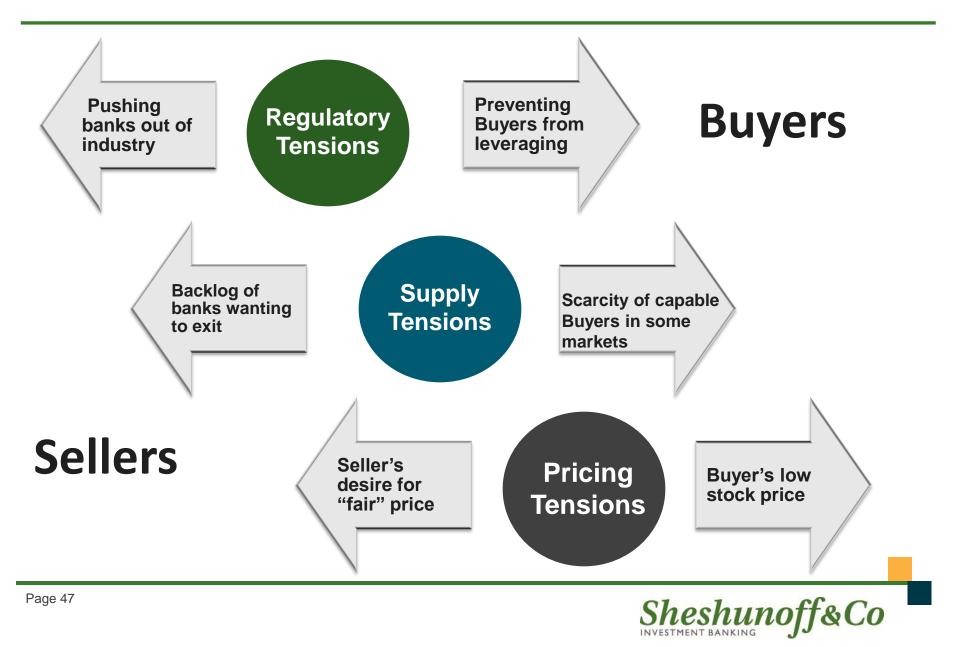
- Future Earnings Determine the Value
- Equity in excess of 8% of Assets is Worth Face Value – No Multiple
- Separate Asset Quality Concerns from Deal Value Discussion

Deal Structure

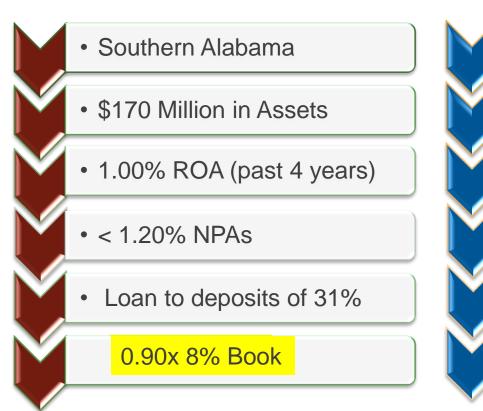
- Sellers May Realize More Value by Retaining Selected Assets
- Negotiate Price Before Agreeing to Asset Purchase Structure - 338 (h) (10)



Short-Term Tensions: Sellers vs. Buyers



Tale of Two Transactions



- Pennsylvania (Marcellus Shale)
- \$120 Million in Assets
- 0.50% ROA
- 0% NPAs
- Loan to deposits of 92%

1.63x 8% Book



A Consistent Leader in Community Bank M&A



Buyside & Sellside Representation 🤝 Strategic Options Alternatives Fairness Opinions ∞ Valuation Services ∞ Failed Bank Advisory Services

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