



The Leader in Community Bank Mergers and Acquisitions

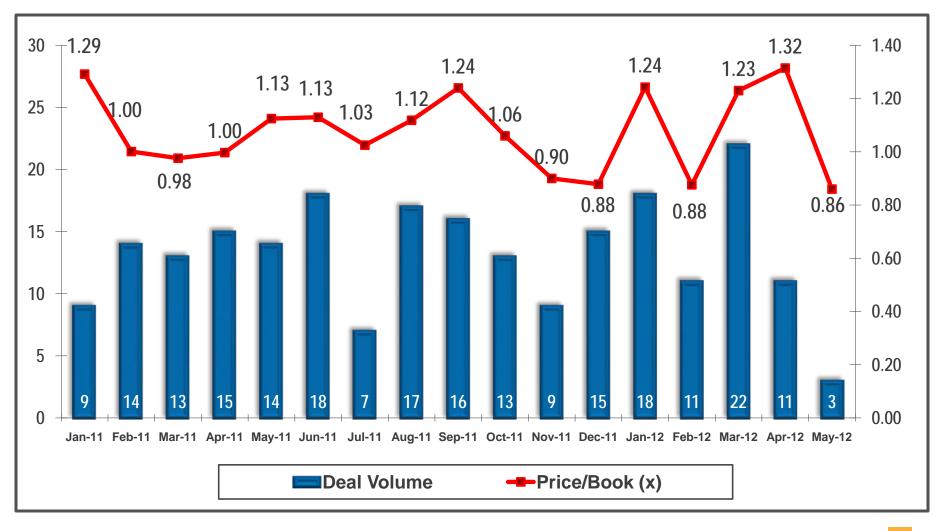
# **M&A and Industry Update**

May 2012

# M&A Update



## National Bank and Thrift Acquisition Pricing Deal Volume & Price / Book

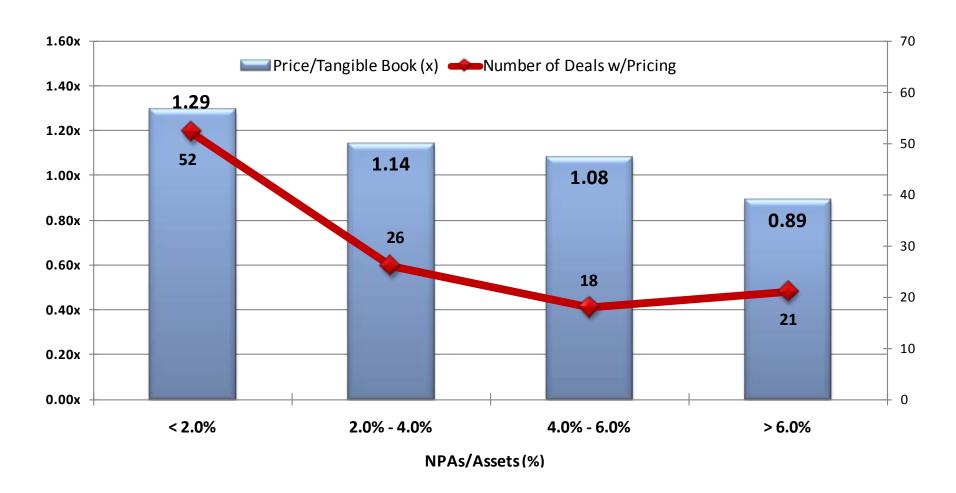


Data as of May 4, 2012



## **Price to Tangible Book by Asset Quality**

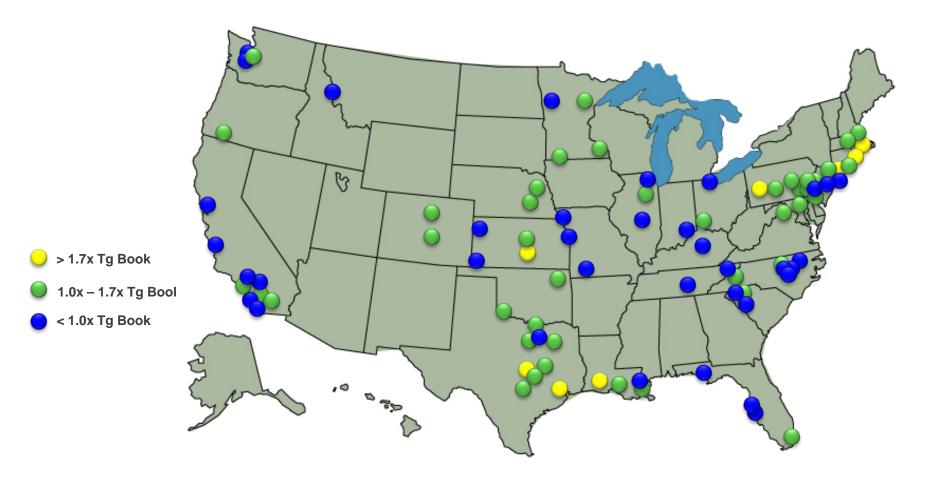
Bank & Thrift Transactions Since January 1, 2011 (Excludes Recaps)



Data as of May 4, 2012



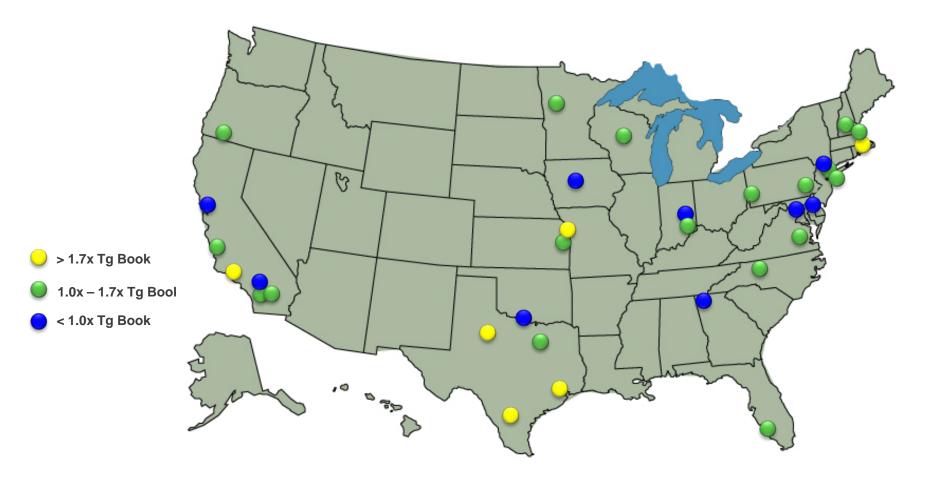
# 2011 Bank & Thrift Deal Activity Map



Note: Deals without pricing are not included on map



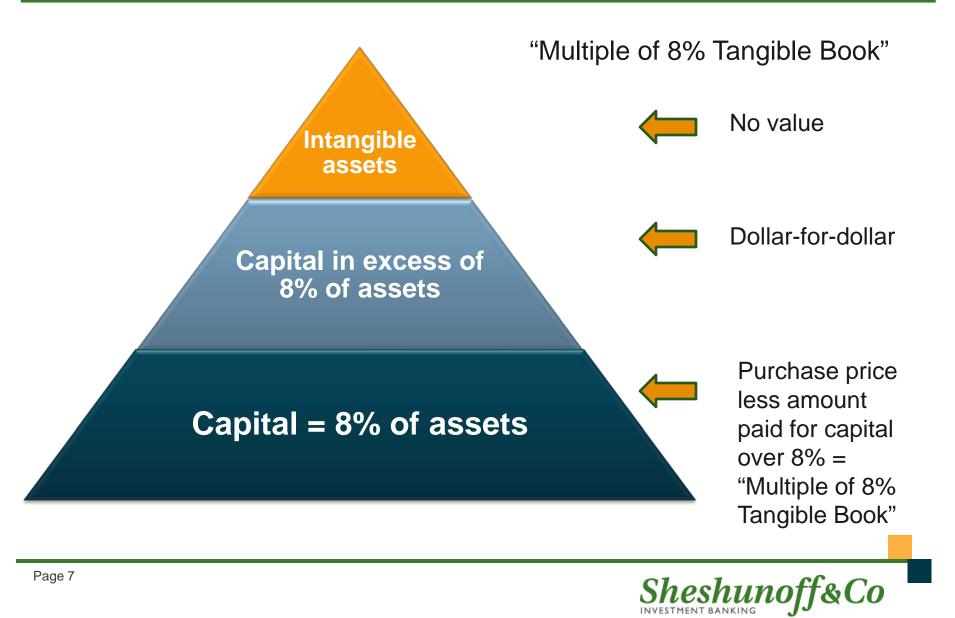
# 2012 Bank & Thrift Deal Activity Map



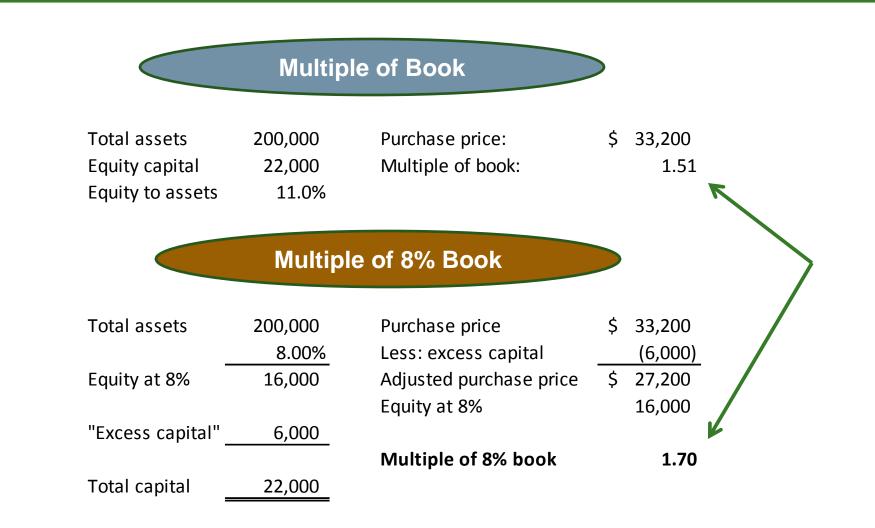
Note: Deals without pricing are not included on map As of May 4, 2012



## **How are Prices for Banks Reported?**

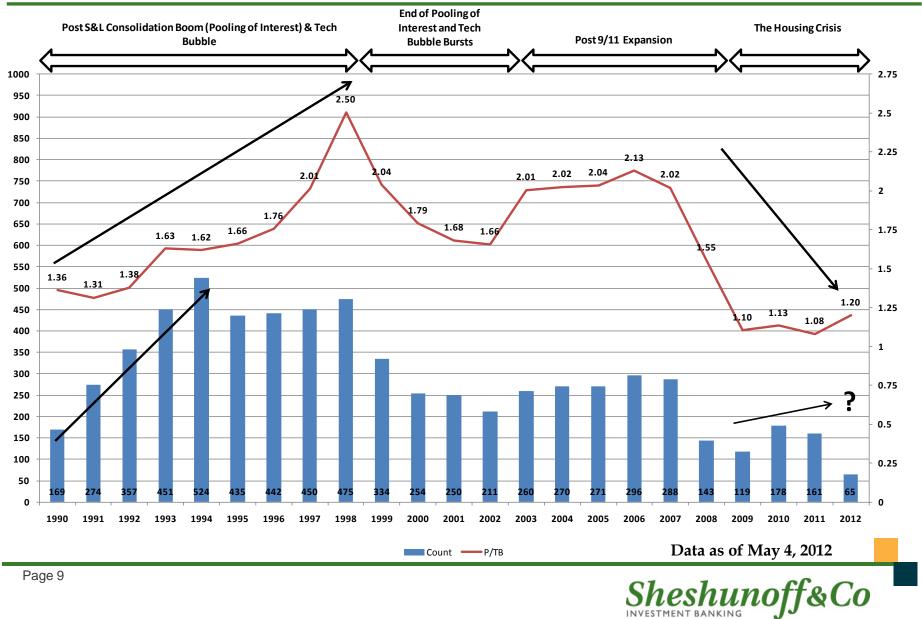


# **Multiple of 8% Book - Example**





# **Recent M&A Cycles**

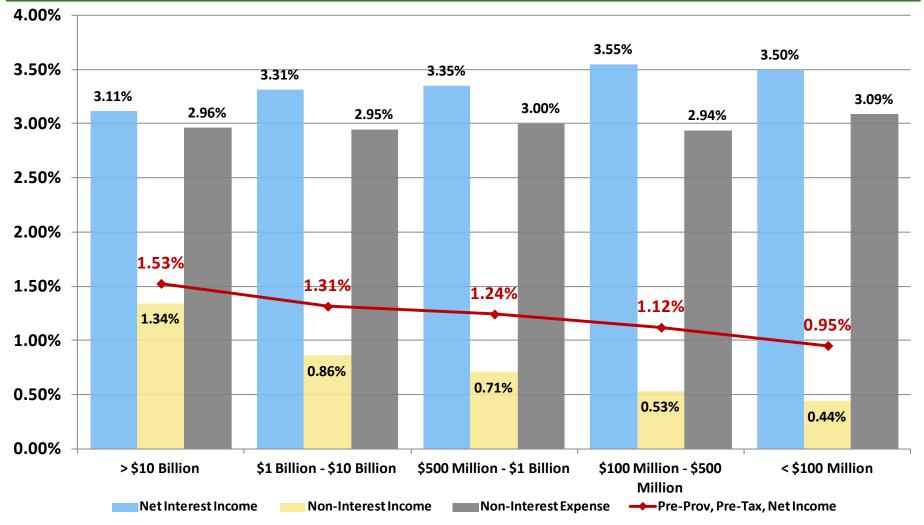


# Industry Update



# **Comparison of Earnings Components**

#### (% of average assets)

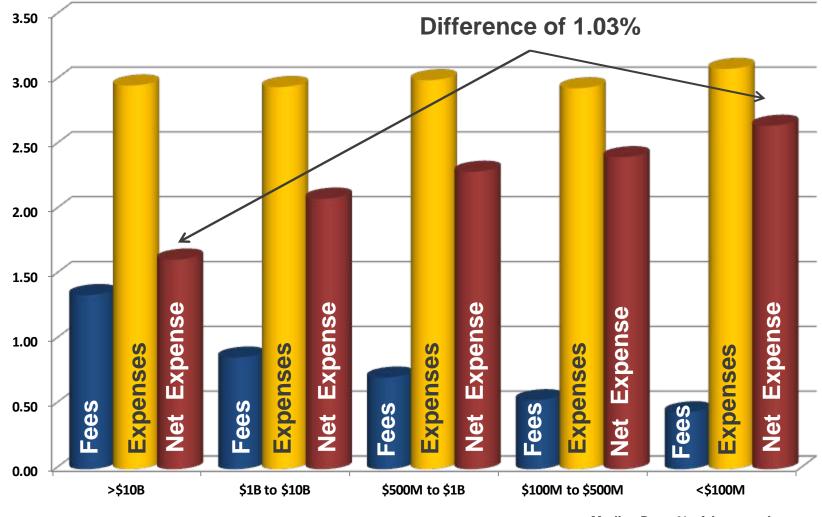


Median Bank Level Data, % of Average Assets, LTM March 31, 2012

Sheshunoff&Co

# **Net Noninterest Expense by Size**

#### LTM 03/31/2012

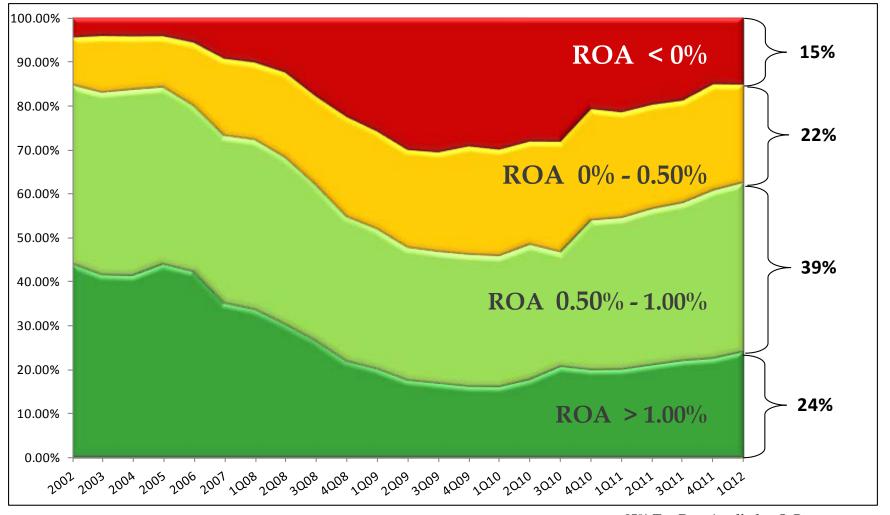


Median Data, % of Average Assets



# **Bank and Thrift ROAs**

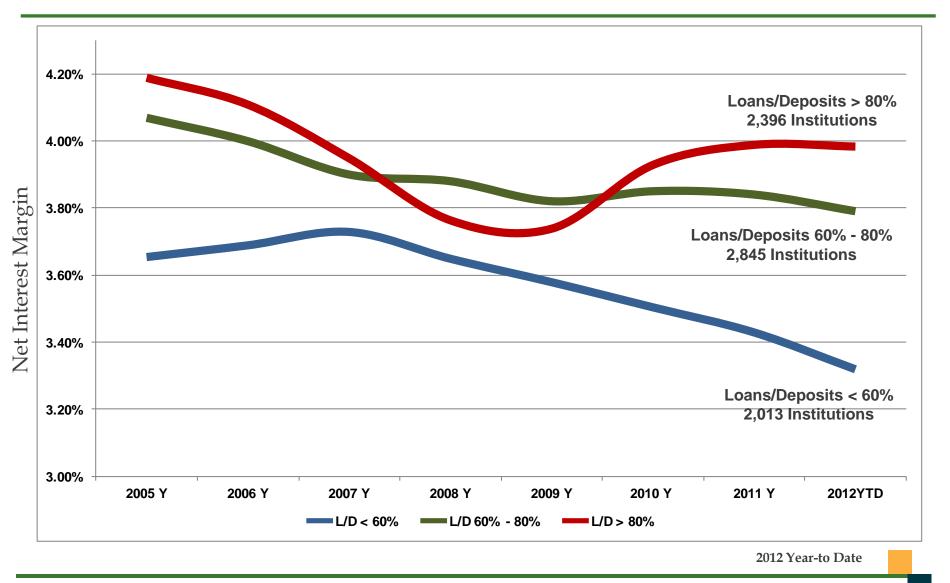
#### % of the industry by bank



35% Tax Rate Applied to S-Corps Last Twelve Months Data 3/31/12

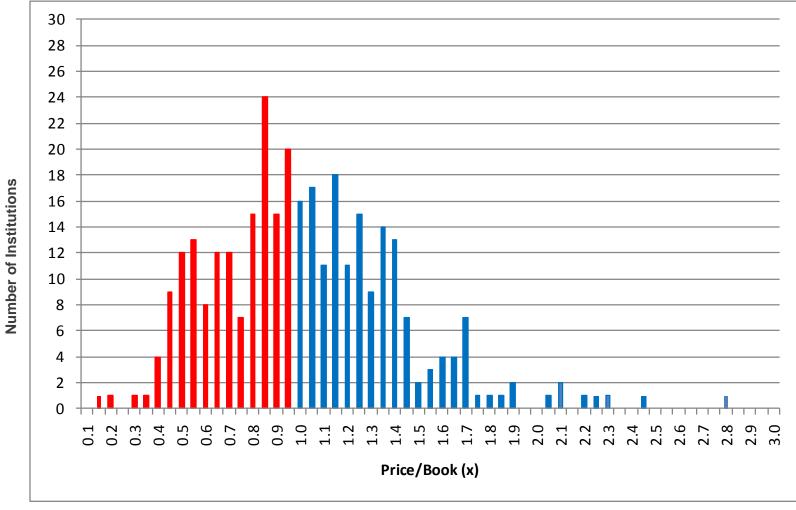


### Loan to Deposits Impact on Net Interest Margin





# **Publicly Traded Price Distribution**



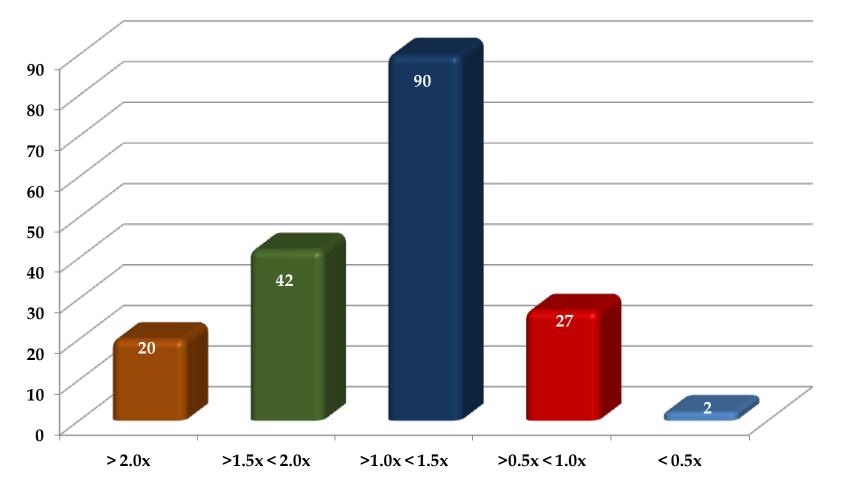
Financial Data as of March 31, 2012 and December 31, 2011, Stock Prices as of May 3, 2012 Intervals of 0.05x;



# **Publicly Traded Banks and Thrifts**

#### **Greater than \$2 Billion in Assets**

Price to Tangible Book as of May 3, 2012

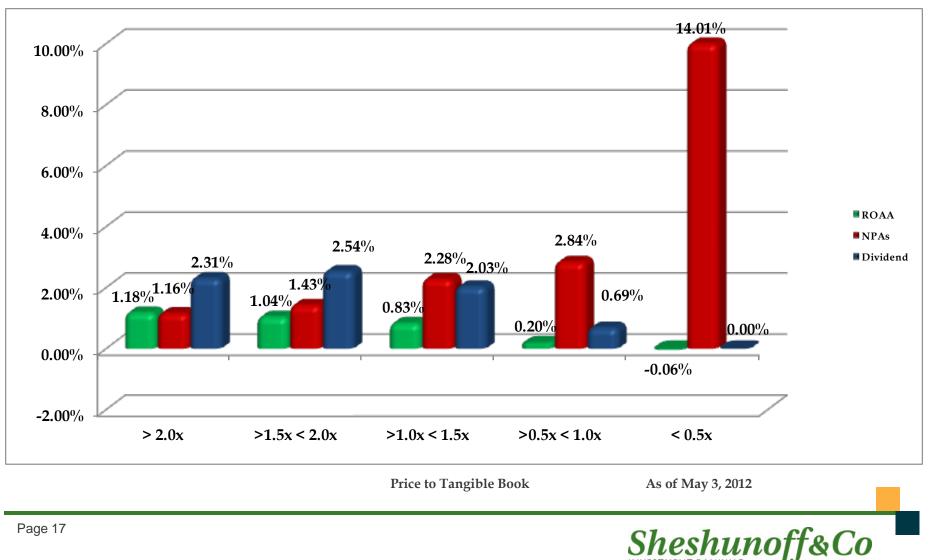




# **Publicly Traded Banks and Thrifts**

#### **Greater than \$2 Billion in Assets**

#### Comparison of Median ROA, NPAs and Dividend Yield



# Publicly Traded Banks and Thrifts > \$2 Billion

**Price-to-Tangible Book Locations** 

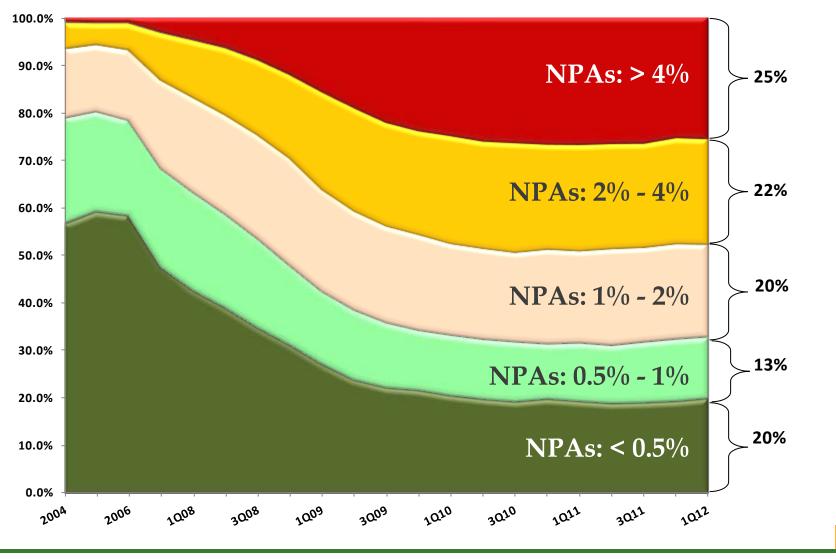


As of May 3, 2012



## **Non-Performing Assets / Assets**

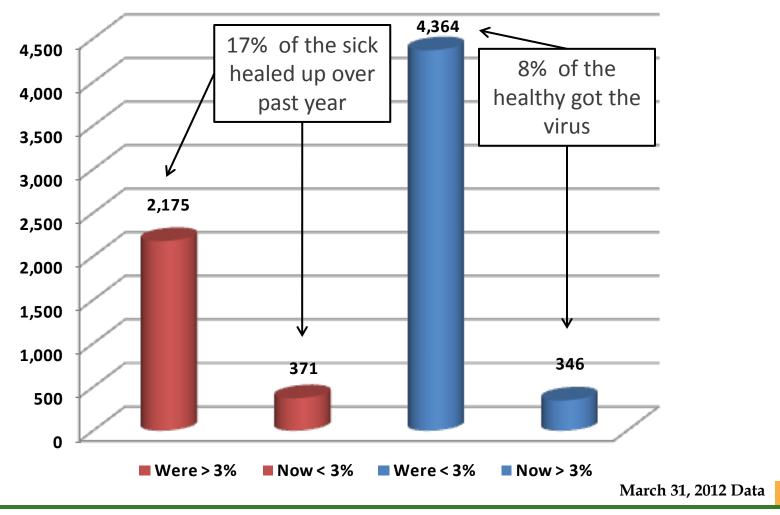
% of the industry by bank and thrift





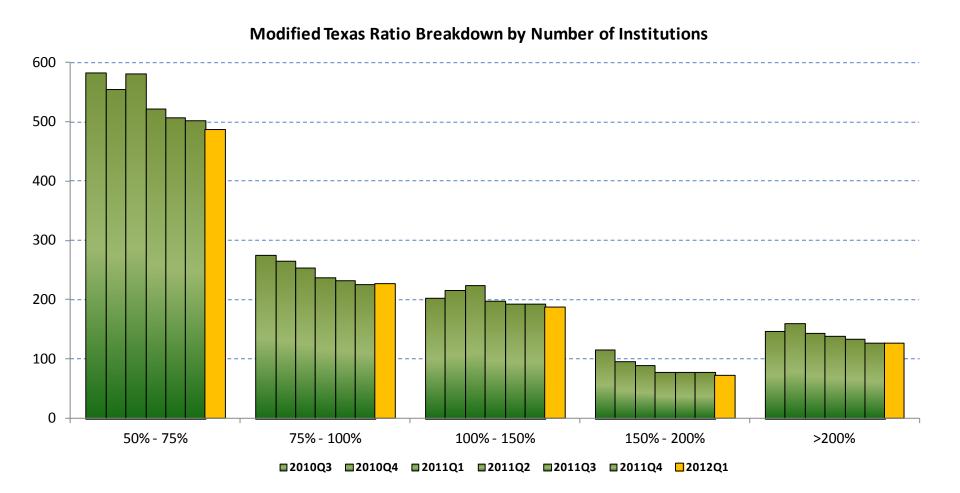
### **Non-Performing Assets – One Year Trend**

First Quarter 2012 to First Quarter 2011



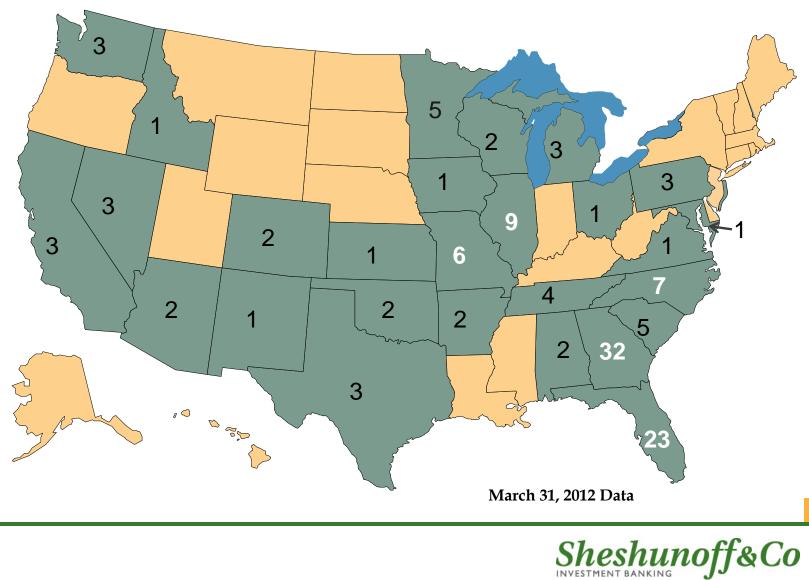


## Modified Texas Ratio: Quarterly Trend





## Institutions with Modified Texas Ratio Above 200%



## New Trend - Using Private Stock as Deal Currency ?





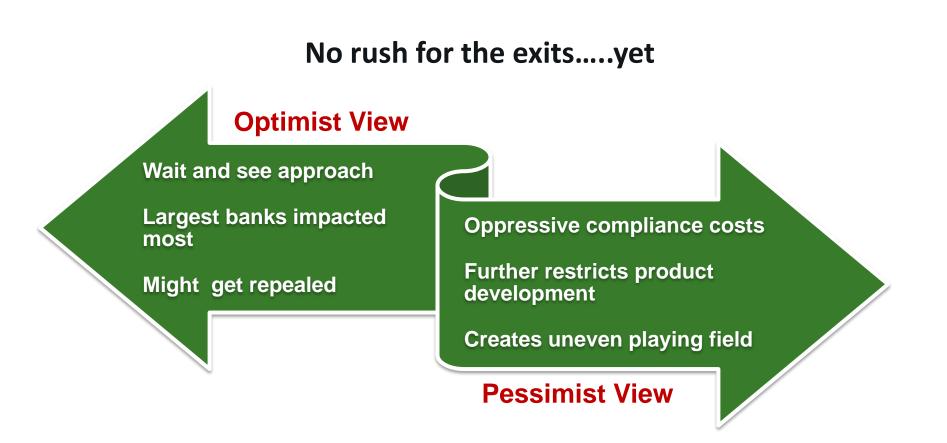
# Will deal volume increase and deal pricing improve in 2012?



# Factors supporting both sides of the debate...



# **Effect of Dodd-Frank on Community Banks?**





# **Reasons M&A Activity Could Remain Sluggish**

High level of NPA's and classified loans on buyer's books

Purchase accounting – effect on tangible book value

Paralysis from Dodd/Frank – What is going to happen?

Renewed volatility in financial markets from sovereign debt levels



# Why Merger Activity Could Accelerate

## Buyers are Motivated

- Need size for economies of scale
- Perception that we have hit bottom only way is up
- Urgency to shop before other buyers crowd the market

## Sellers are Motivated

- Many have been waiting for years
- Fun is gone regulator exasperation
- Feel future earnings will not be as strong as historical earnings
- Capital gains tax changing?



# **Downward Pressures on Deal Prices**

- Slower projections of economic growth
- Lower projections of banking profits
- Publicly-traded banks have depressed currency
- Analyst scrutiny of tangible book ratios
- Regulatory pressure on capital ratios
- Regulatory pressure on problem assets



# **Why Deal Pricing Could Improve**

#### Buyers Need Earnings

- Fee income in decline
- Shareholder and market expectations

#### Little Organic Growth

 Opening new locations is less attractive in a slow economy

#### Loan Growth

 Targets in good loan markets fix two problems:

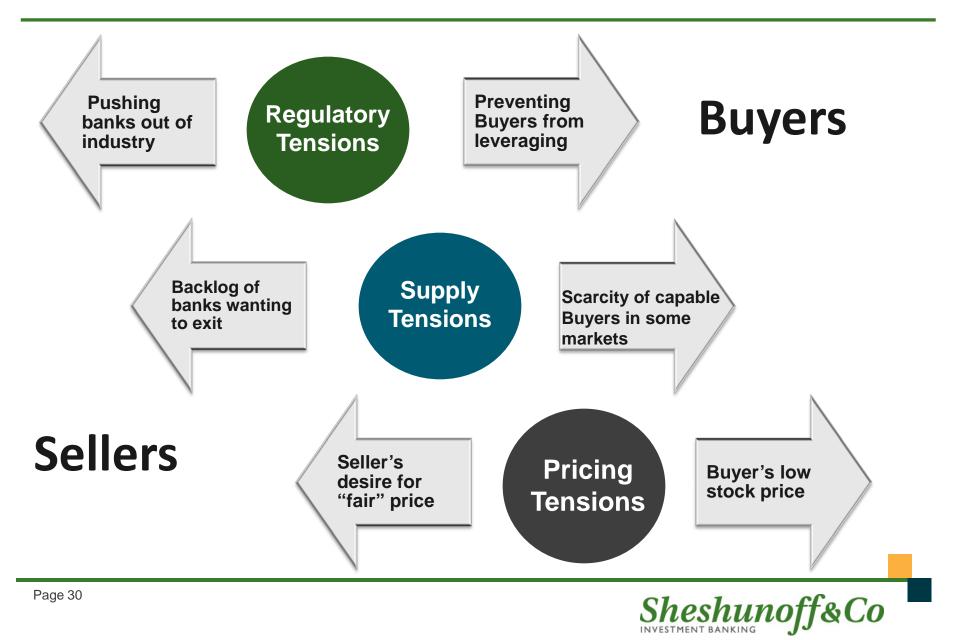
 a) current
 earnings
 b) future
 earnings

#### Shifting Opinions

 Many buyers are shifting their focus from bargain hunting to value creation



# **Short-Term Tensions: Sellers vs. Buyers**



## A Consistent Leader in Community Bank M&A



Buyside & Sellside Representation & Strategic Options Alternatives Fairness Opinions & Valuation Services & Failed Bank Advisory Services

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