Sheshunoff&Co













The Leader in Community Bank Mergers and Acquisitions

Your Bank's Worth Today and Tomorrow

2012 Acquire or Be Acquired Conference Phoenix, Arizona

Questions abound

How will Dodd/Frank Impact my Bank?

Will deal prices for banks bounce back?

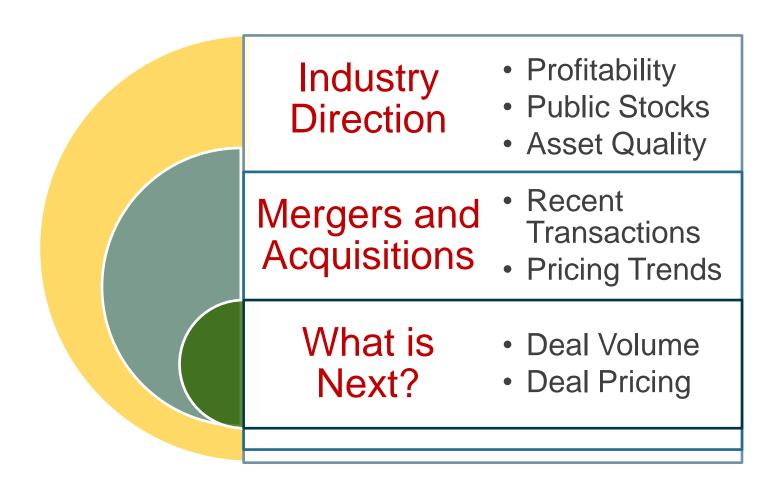
How large will banks have to be to compete?

When will merger activity for banks pick up?

Should I be a buyer or a seller?



Presentation Guide



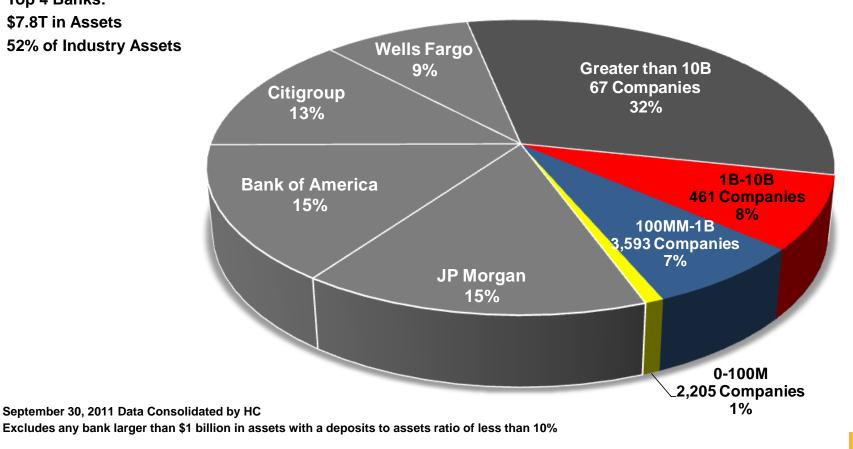




Asset Distribution

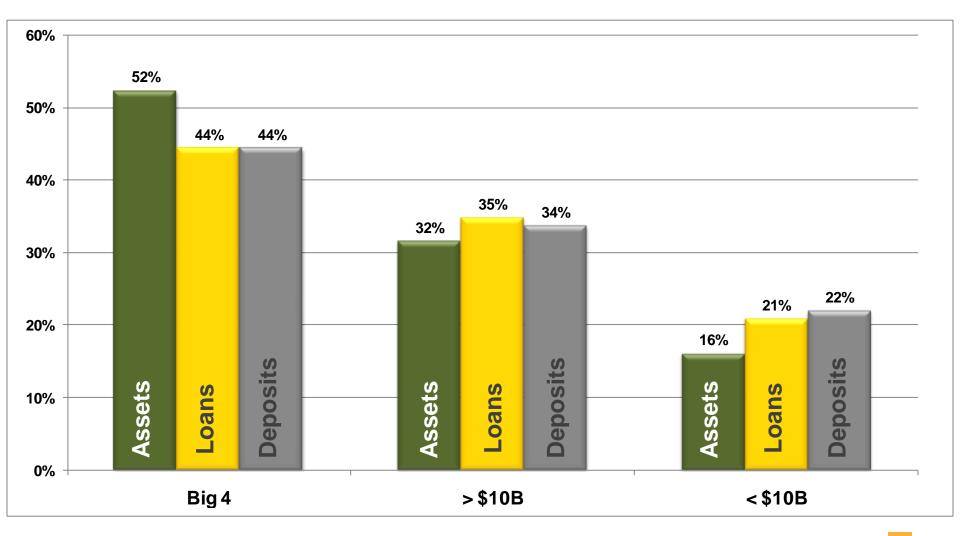
Total Industry Assets = \$14.8 Trillion

Top 4 Banks: \$7.8T in Assets **52% of Industry Assets**





Industry Profile – Balance Sheet

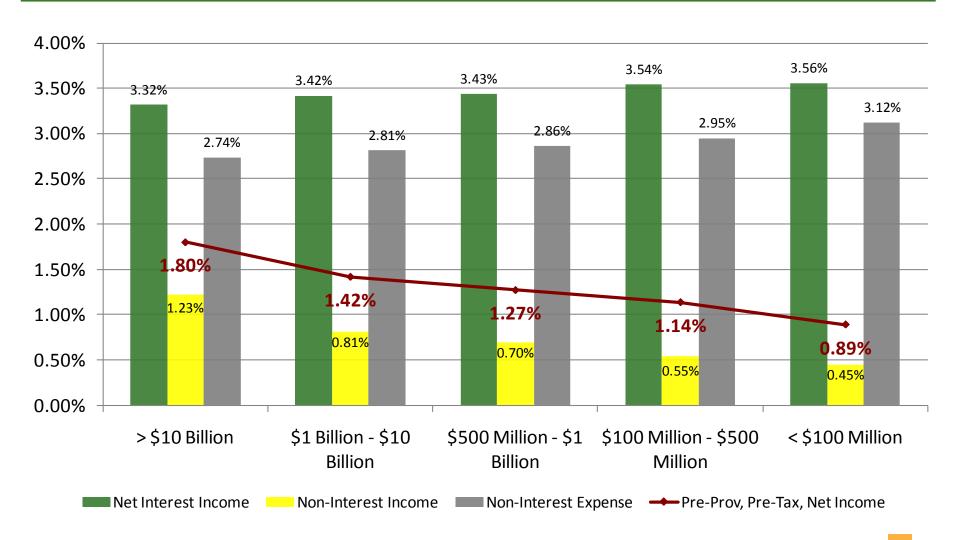


September 30, 2011 LTM Median Data Consolidated by HC



Comparison of Earnings Components

(% of average assets)

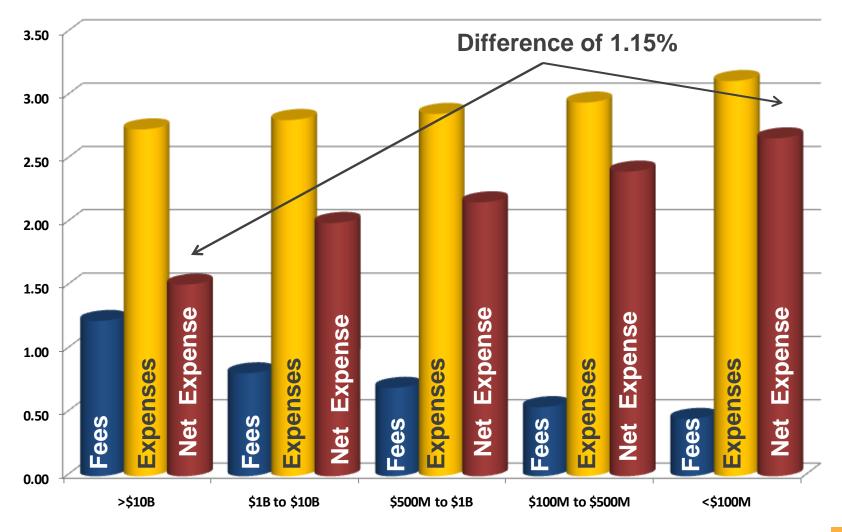


Median Bank Level Data, % of Average Assets, LTM September 30, 2011



Net Noninterest Expense by Size

LTM 09/30/2011



Median Data, % of Average Assets



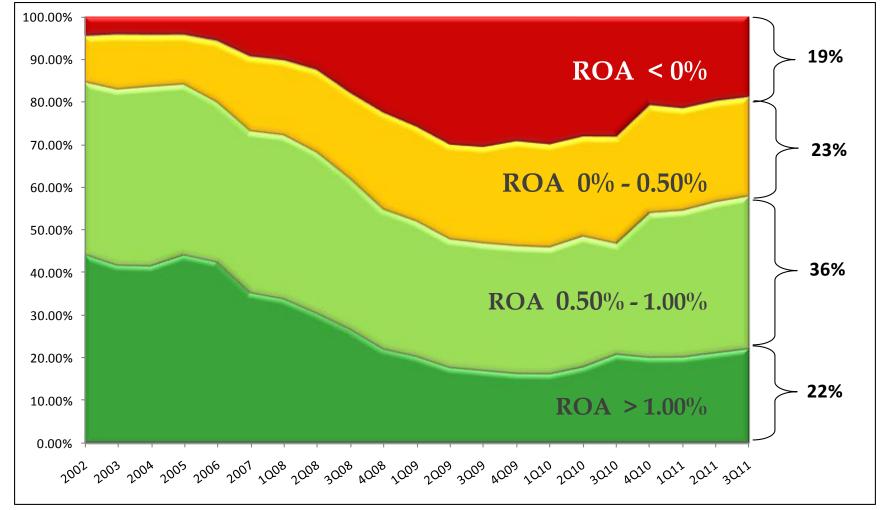
Challenges Facing Smaller Banks

Mobile banking technology is already in place at large banks Few options to replace declining OD and Interchange fees Dodd/Frank standardization favors wholesale providers Larger banks have more access to capital Increased regulatory burden favors larger banks with more economies of scale



Bank and Thrift ROAs

% of the industry by bank

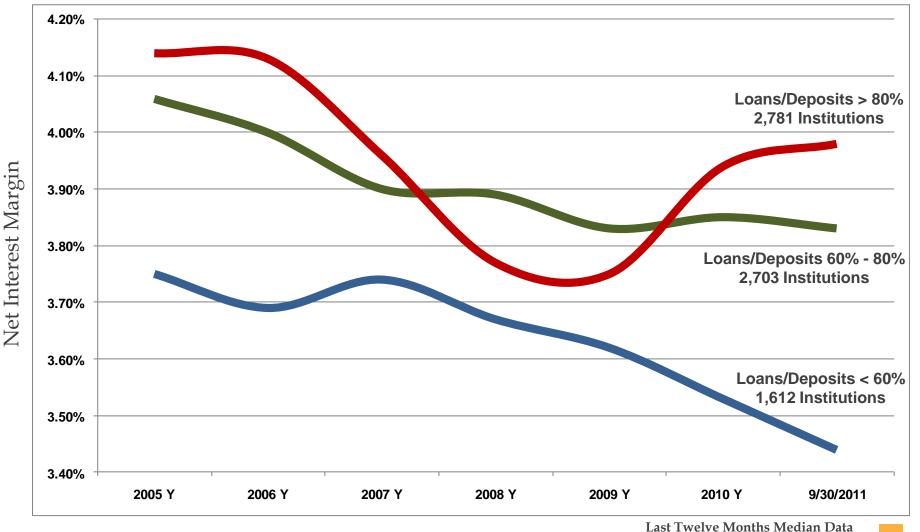


35% Tax Rate Applied to S-Corps

Last Twelve Months Data



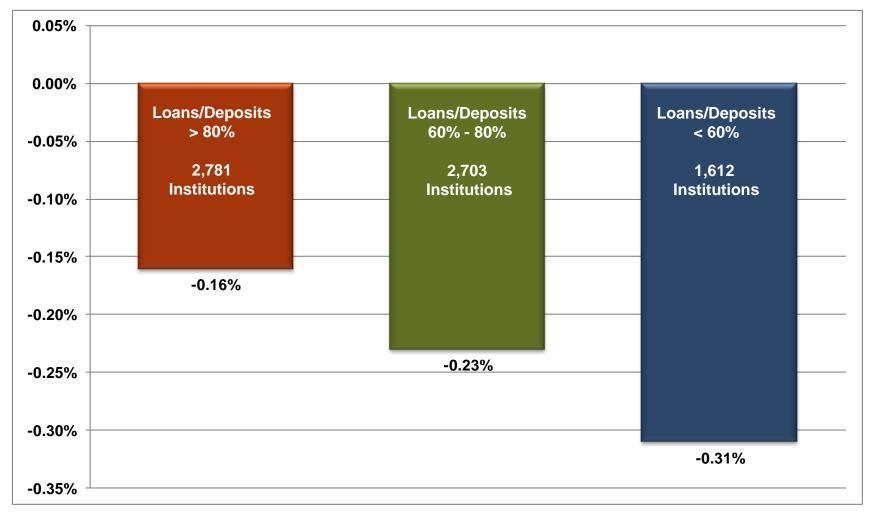
Loan to Deposits Impact on Net Interest Margin



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Decline in Net Interest Margin Since 2005

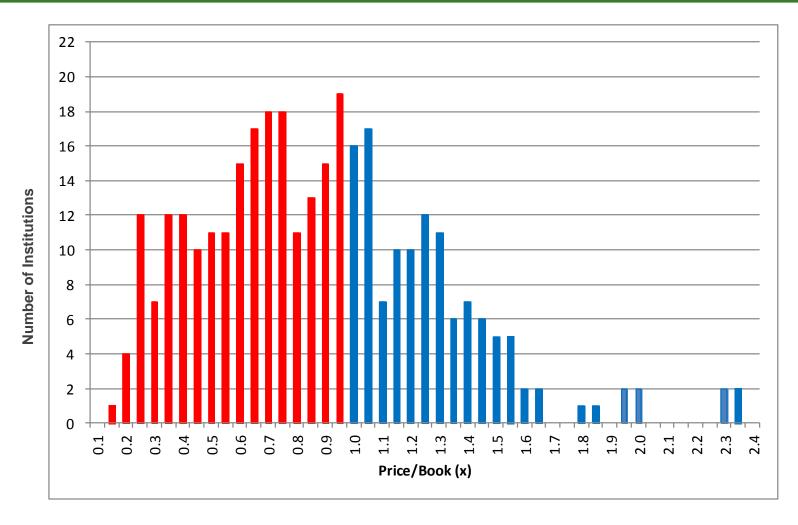
Based on Loan to Deposit Ratio



Last Twelve Months Median Data



Publicly Traded Price Distribution



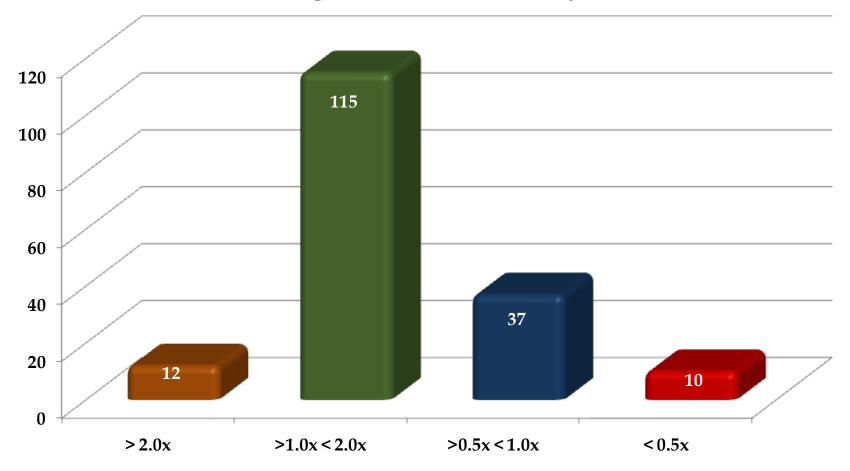
Financial Data as of September 30, 2011, Stock Prices as of January 24, 2012 Intervals of 0.05x;



Publicly Traded Banks and Thrifts

Greater than \$2 Billion in Assets

Price to Tangible Book as of January 24, 2012

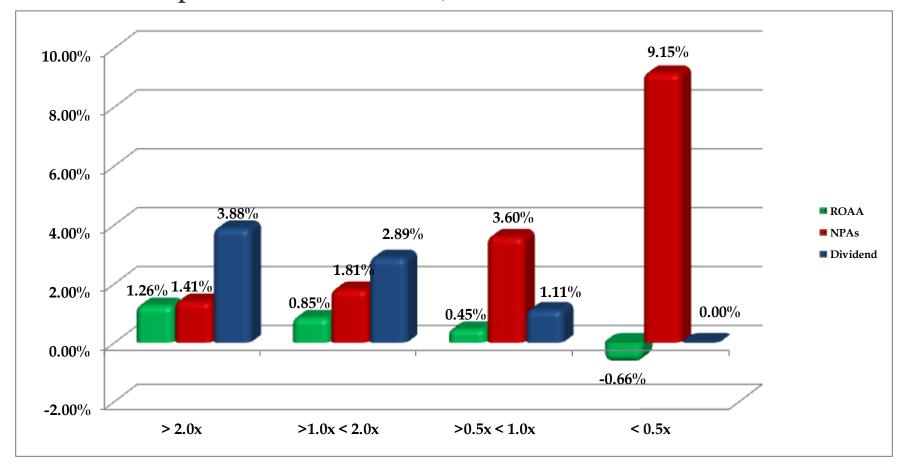




Publicly Traded Banks and Thrifts

Greater than \$2 Billion in Assets

Comparison of Median ROA, NPAs and Dividend Yield



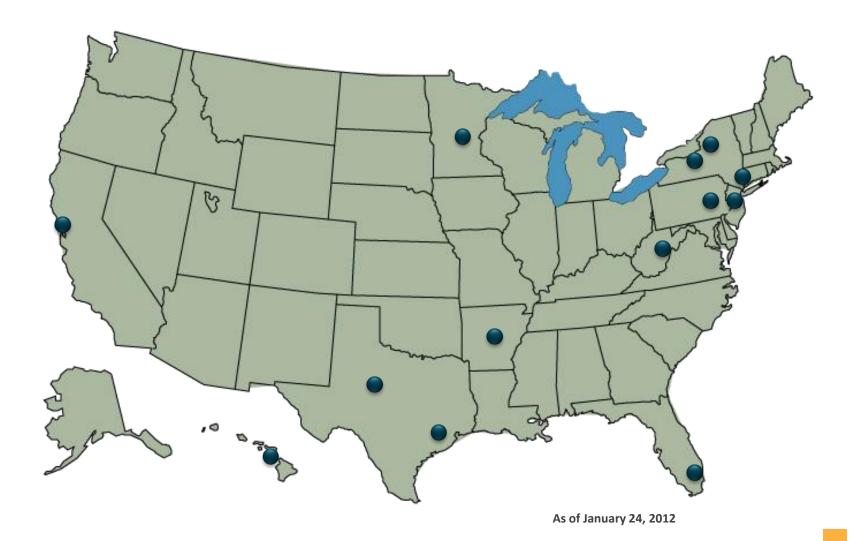
Price to Tangible Book

As of January 24, 2012



Publicly Traded Banks and Thrifts

Price-to-Tangible Book > 2.0x

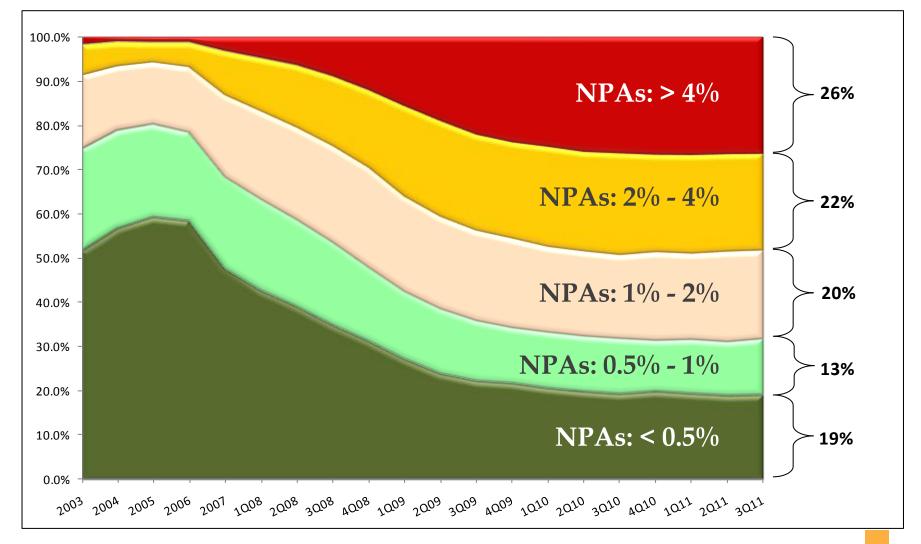






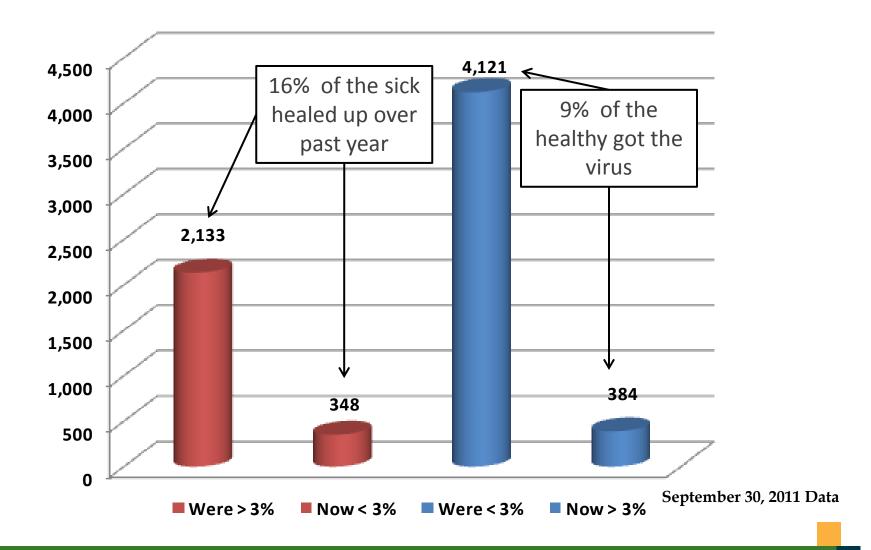
Non-Performing Assets / Assets

% of the industry by bank



Non-Performing Assets – One Year Trend

Third Quarter 2010 to Third Quarter 2011





Modified Texas Ratio Definition

Texas Ratio =

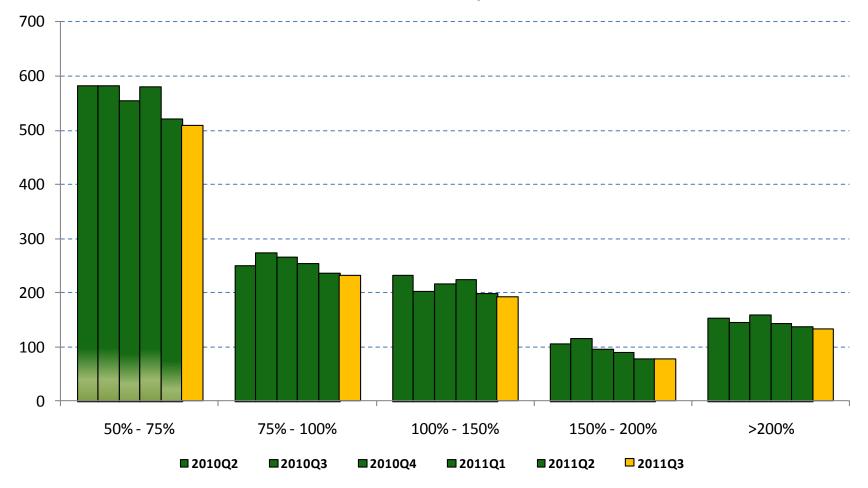
Loans 90+ Days Past Due + Non Accrual Loans + OREO - Gov't Guaranteed Loans and OREO Covered by FDIC L/S

Tangible Equity + Loan Loss Reserves

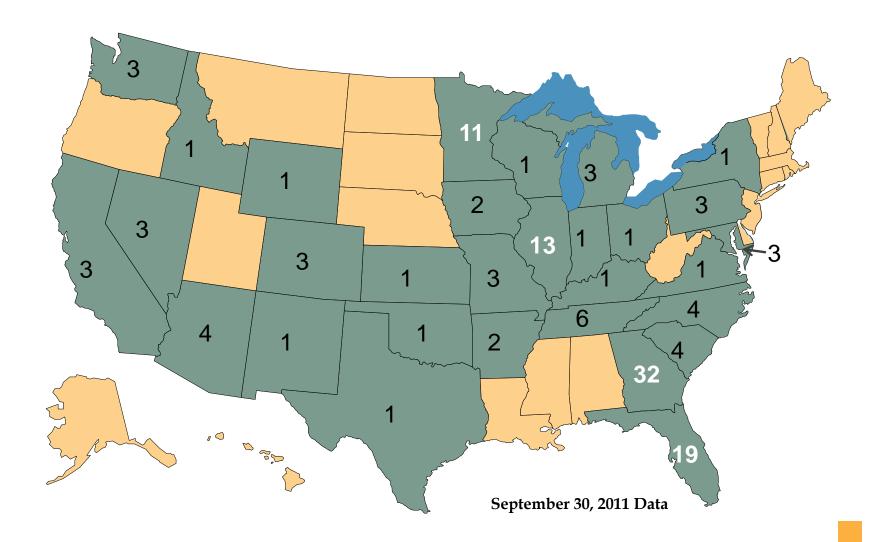


Modified Texas Ratio: Quarterly Trend

Modified Texas Ratio Breakdown by Number of Institutions



Institutions with Modified Texas Ratio Above 200%





How Many Distressed Banks are Viable?

Viable Defined as Saleable or Could Attract Capital

Begin with all banks with modified Texas Ratio between 50 and 150 Pre-tax, pre-provision ROA >1.00%? Yes = Saleable, No = continue NIM > 4.00%? Yes = Saleable, No = continue Other factors: Cost of deposits, DDA

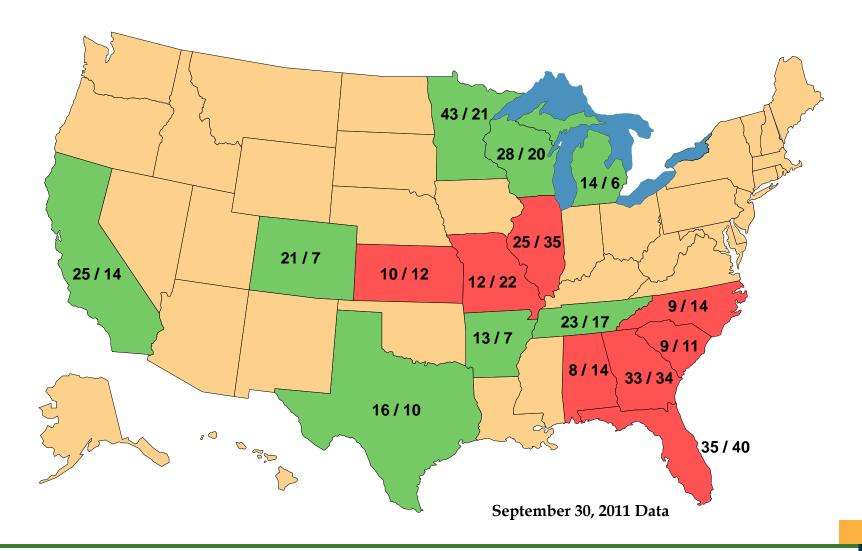
as % of total deposits; CD's as % of

total deposits, etc....



Saleable Distressed Banks (saleable / too distressed)

States with 20 or More Banks with a Modified Texas Ratio B/W 50% and 150%



Unofficial Regulatory Response to Classified Loans

Ratio of Classified Loans to Tier 1 Capital plus Reserves

50%

- Life gets unpleasant
- Unlikely to be approved to buy

100%

 C&D for banks with an established loan concentration (likely real estate)

125%

C&D for banks without an established loan concentration



Unofficial Removal of C&D

Ratio of Classified Loans to Tier 1 Capital plus Reserves

75%

- With new money
- With new management

40% to 50%

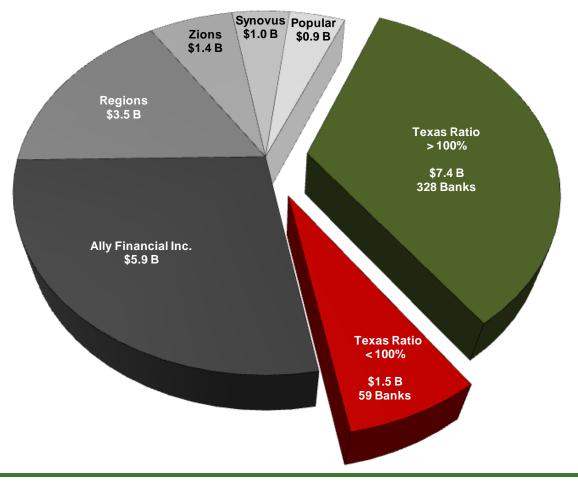
- Without new money
- Same management

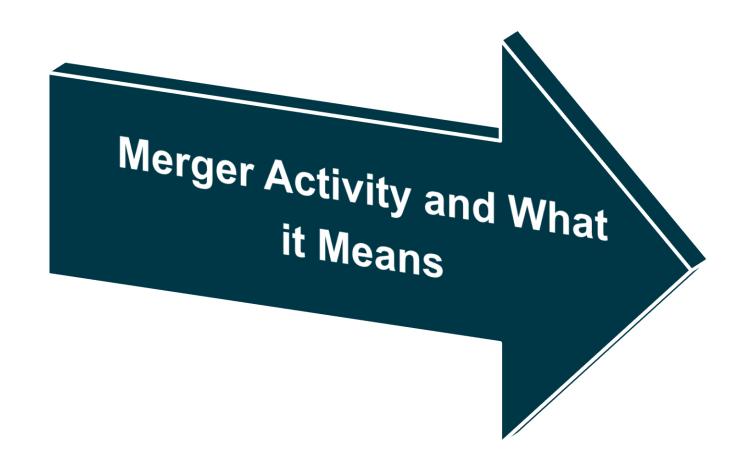


TARP Summary – Discounts Anyone?

The Treasury reports it has already recouped over 100% of the money invested in Banks & Thrifts

\$21.6 Billion in TARP Outstanding

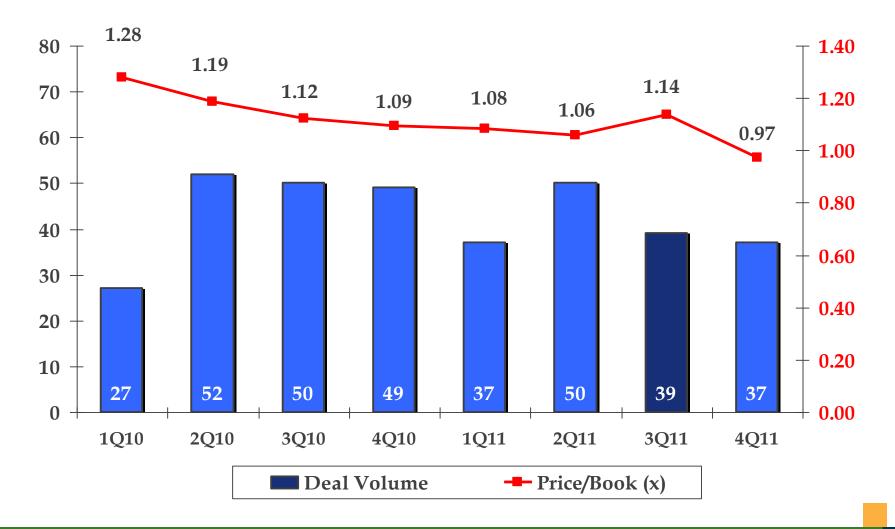






National Bank and Thrift Acquisition Pricing

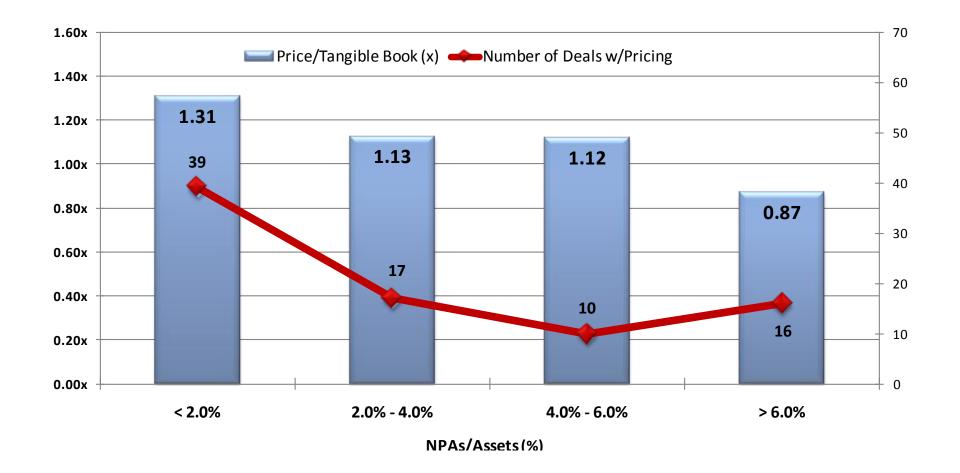
Deal Volume & Price / Book



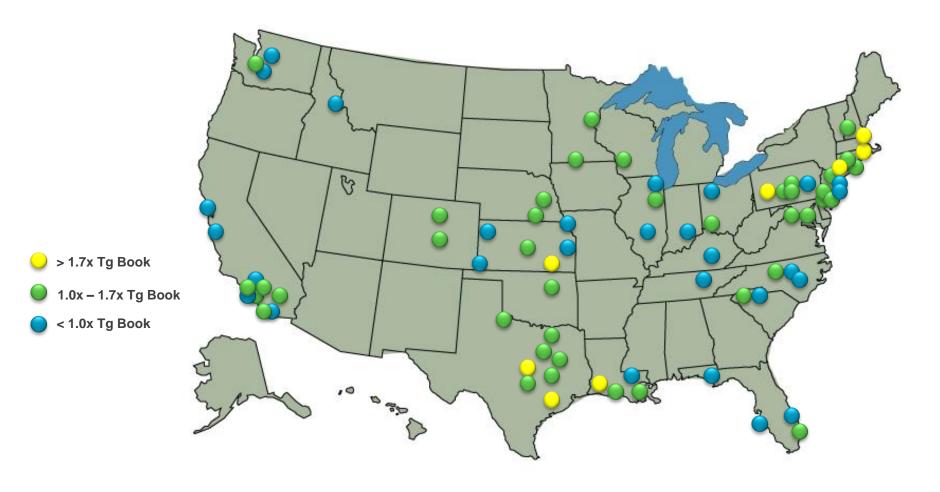


Price to Tangible Book by Asset Quality

2011 Transactions (Excludes Recaps)



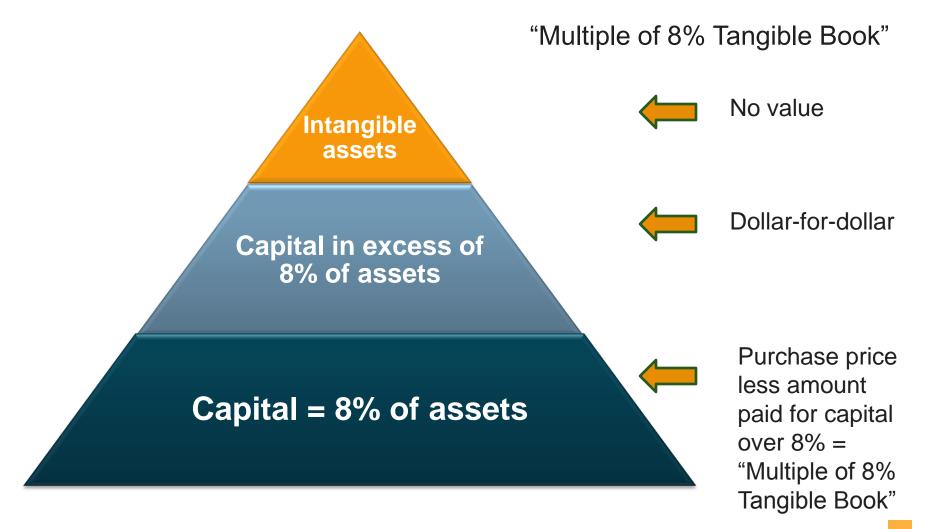
2011 Deal Activity Map



Note: Recapitalizations and deals without pricing are not included on map



How are Prices for Banks Reported?





Multiple of 8% Book - Example

Multiple of Book

Total assets 200,000 Equity capital 22,000 Equity to assets 11.0% Purchase price: \$ 33,200 Multiple of book: 1.51

Multiple of 8% Book

 Total assets
 200,000
 Purchase price
 \$ 33,200

 8.00%
 Less: excess capital
 (6,000)

 Equity at 8%
 16,000
 Adjusted purchase price
 \$ 27,200

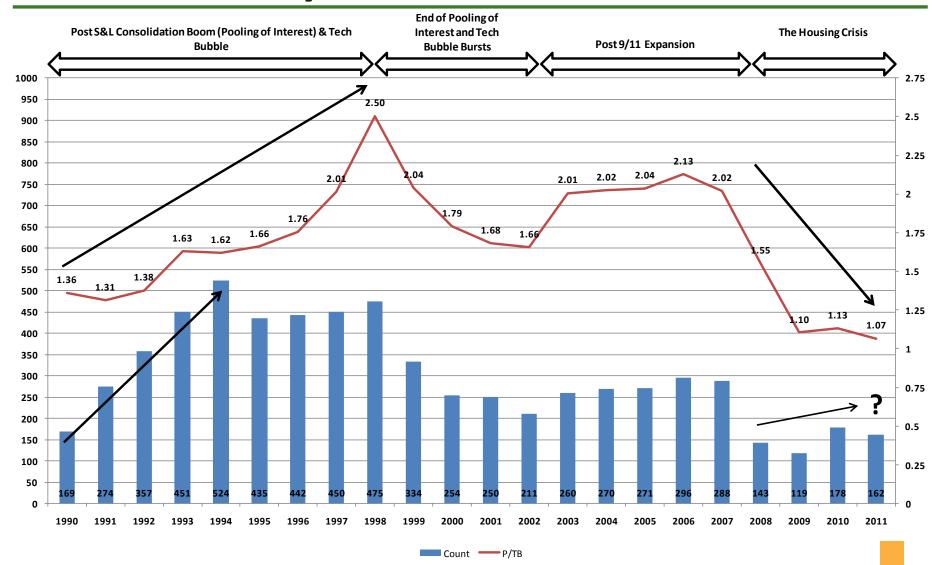
 Equity at 8%
 16,000

 "Excess capital"
 6,000

Multiple of 8% book
Total capital 22,000

1.70

Recent M&A Cycles





New Trend - Using Private Stock as Deal Currency?

Helps buyer capitalize transaction

Provides tax deferral on stock portion

Capital gains rate on cash

Seller keeps some chips on table

Have some sellers requesting it

Helps limit intangibles



Will deal volume increase and deal pricing improve in 2012?

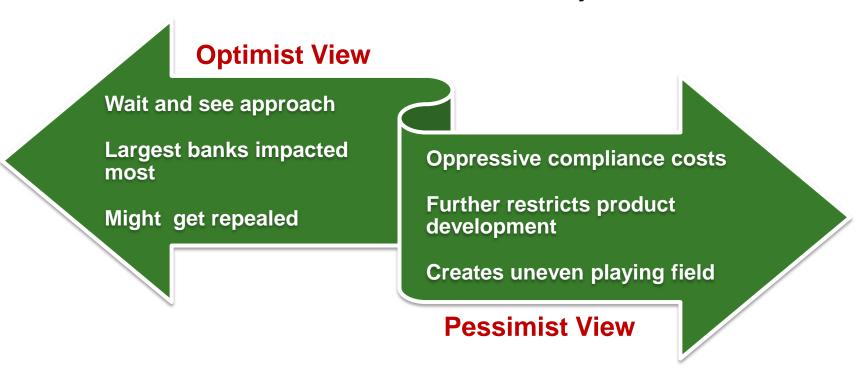


Factors supporting both sides of the debate...



Effect of Dodd-Frank on Community Banks?

No rush for the exits.....yet





Reasons M&A Activity Could Remain Sluggish

High level of NPA's and classified loans on buyer's books

Purchase accounting – effect on tangible book value

Paralysis from Dodd/Frank – What is going to happen?

Renewed volatility in financial markets from sovereign debt levels



Why Merger Activity Could Accelerate

Buyers are Motivated

- Need size for economies of scale
- Perception that we have hit bottom only way is up
- Urgency to shop before other buyers crowd the market

Sellers are Motivated

- Many have been waiting for years
- Fun is gone regulator exasperation
- Feel future earnings will not be as strong as historical earnings
- Capital gains tax changing?



Downward Pressures on Deal Prices

- Slower projections of economic growth
- Lower projections of banking profits
- Publicly-traded banks have depressed currency
- Analyst scrutiny of tangible book ratios
- Regulatory pressure on capital ratios
- Regulatory pressure on problem assets



Why Deal Pricing Could Improve

Buyers Need Earnings

- Fee income in decline
- Shareholder and market expectations

Little Organic Growth

Opening new locations is less attractive in a slow economy

Loan Growth

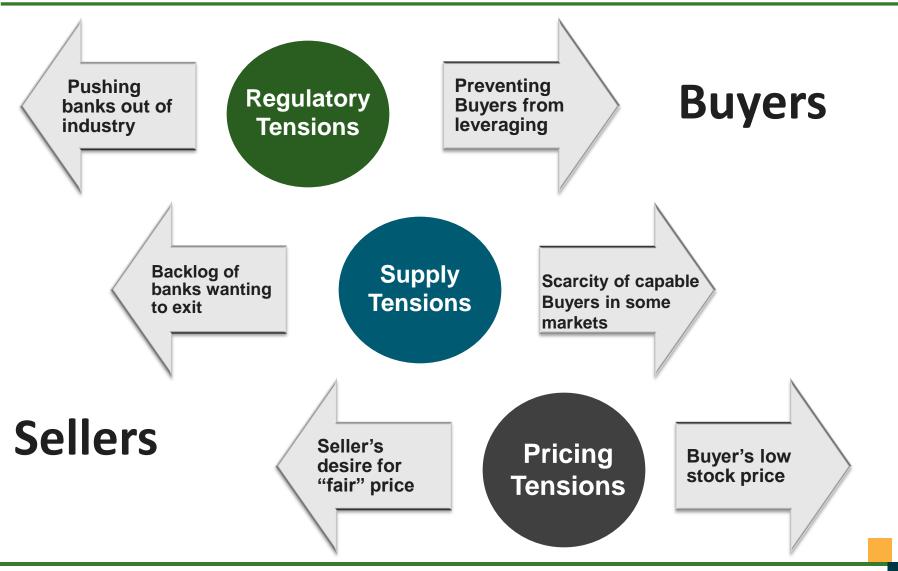
Targets in good loan markets fix two problems:
 a) current earnings
 b) future earnings

Shifting Opinions

 Many buyers are shifting their focus from bargain hunting to value creation



Short-Term Tensions: Sellers vs. Buyers



Your Current Market Pricing Report

Based upon public 9-30-11 data

Many factors influence value in this diverse economy

Come by our table to visit about unique factors in your bank or market



A Consistent Leader in Community Bank M&A



Buyside & Sellside Representation Strategic Options Alternatives Fairness Opinions Strategic Options Alternatives Fairness Opinions Strategic Options Alternatives

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